



Investment Advisory Committee (IAC) Meeting

Via GoToWebinar

Wednesday, 4/15/2020

10:00 - 11:00 AM ET

I. CIO Report

CIO Report - Page 2

II. Public Investment Program Reviews

IAC Mtg Apr 15 2020 Program Reviews Final - Page 8

III. Asset Allocation Phase-In

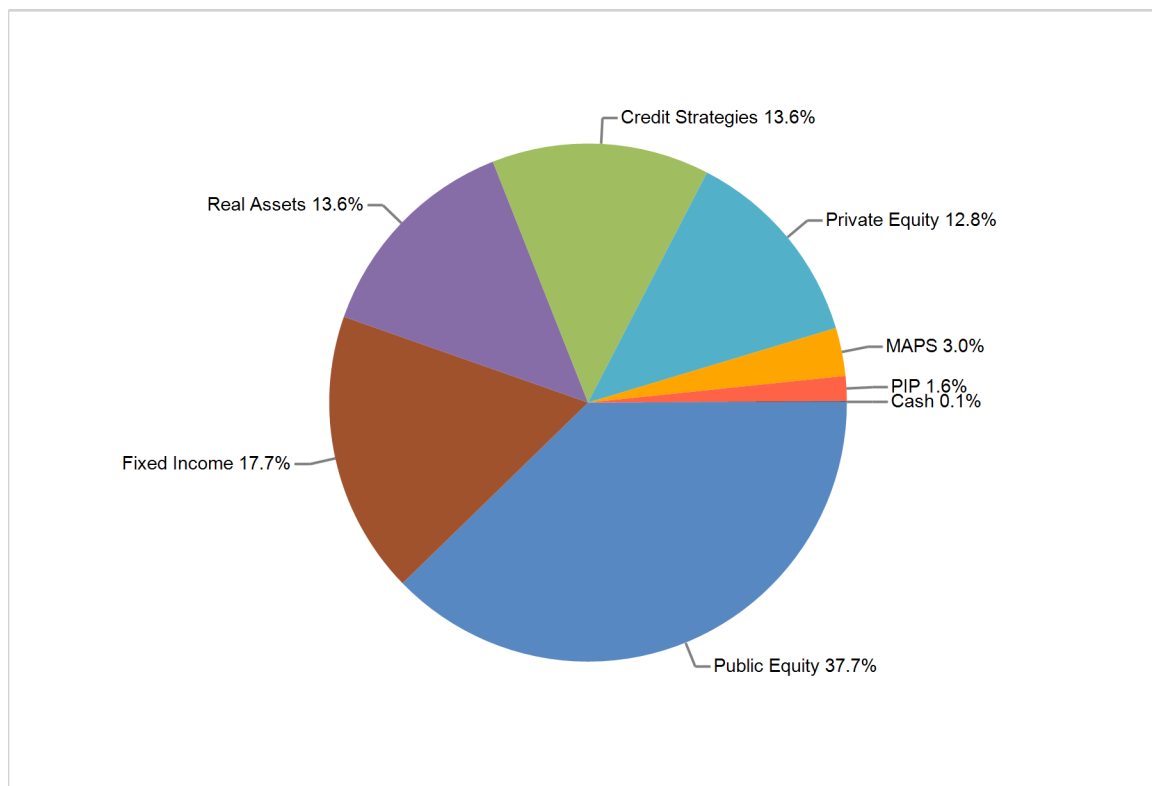
Asset Allocation Phase-In Apr 15 2020 - Page 85

IV. Current Conditions Dialogue

Asset Allocation Report

February 29, 2020

For Internal Investment Purposes Only



	Current \$Bil	Current Weight	Policy Weight	Variance	Allowable Range		Internal %
TOTAL FUND	82.3						32.8%
Public Equity	31.0	37.7%	40.0%	-2.3%	-5%	+5%	40.9%
Fixed Income	14.5	17.7%	16.0%	1.7%	-1%	+5%	93.8%
Credit Strategies	11.2	13.6%	14.0%	-0.4%	-5%	+5%	
RS Credit	4.8	5.8%	5.6%	0.2%			
NRS Credit	6.2	7.6%	8.4%	-0.8%			
Real Assets	11.2	13.6%	14.0%	-0.4%	-5%	+5%	5.4%
Public RE	1.1	1.3%					54.8%
Private RE	6.6	8.0%					
Other RA	3.5	4.3%					
Private Equity	10.5	12.8%	11.0%	1.8%	-5%	+5%	
MAPS	2.5	3.0%	3.0%	0.0%	-1%	+1%	
DSTRAT	1.1	1.4%					
RBI	1.3	1.6%					3.8%
PIP	1.3	1.6%	2.0%	-0.4%	-1%	+1%	
Cash	0.1	0.1%	0.0%	0.1%	0%	+5%	

	Current \$Bil	Current Weight	Policy Limit
Hedge Funds	8.5	10.4%	15.0%

3 Year Tracking Error
Total Fund: **1.42%**
Total Public: **0.49%**

*Total Fund includes the following amt held by the Treasurer of VA: \$ 0 million

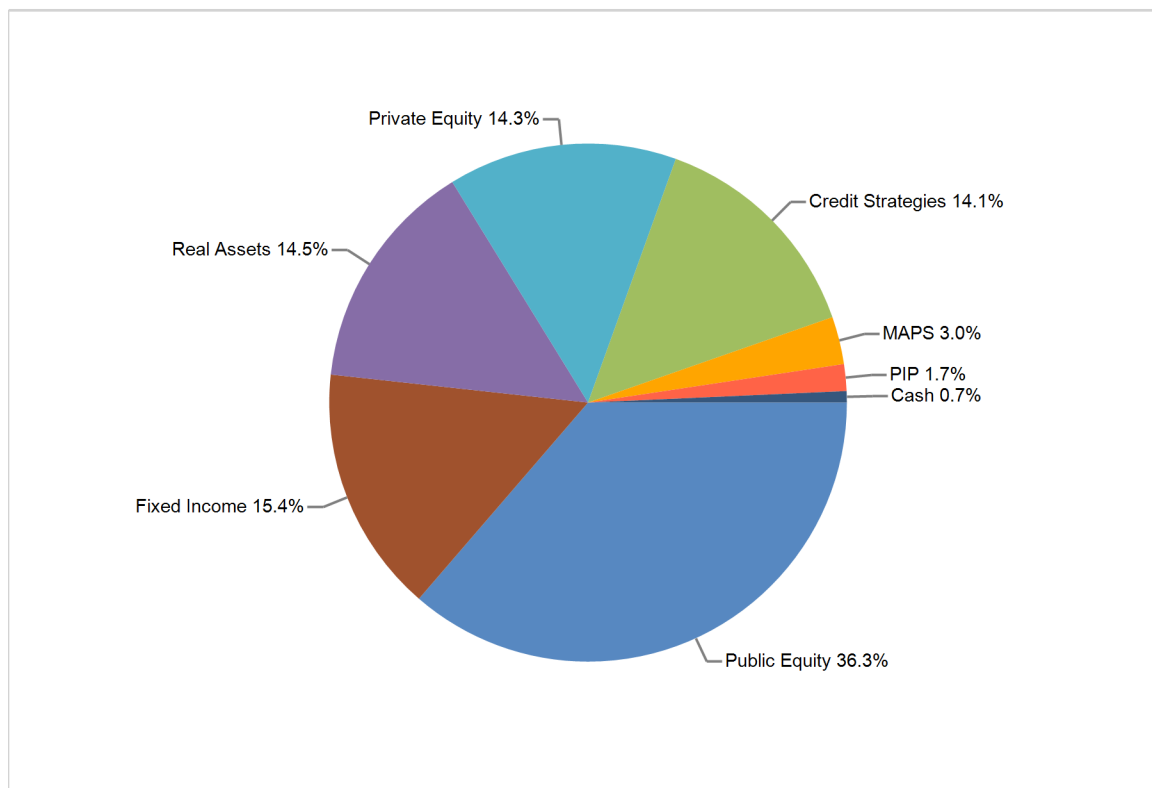
* The values shown for each asset class on this report may differ from the VRS Monthly Performance Report due to adjustments related to derivative positions in the Rebalance Account, pending transactions, and certain accruals. The values on this report are a more descriptive representation of the Virginia Retirement System's true economic exposure to each asset class. (-1 adjustments applied)

*Total Fund and Total Public tracking error are calculated using monthly returns, then annualized

Daily Asset Allocation Report

April 08, 2020

For Internal Investment Purposes Only



	Current \$Bil	Current Weight	Policy Weight	Variance	Allowable Range		Internal %
TOTAL FUND	77.8						30.9%
Public Equity	28.3	36.3%	40.0%	-3.7%	-5%	+5%	43.2%
Fixed Income	12.0	15.4%	16.0%	-0.6%	-1%	+5%	93.6%
Credit Strategies	11.0	14.1%	14.0%	0.1%	-5%	+5%	
RS Credit	4.5	5.8%	5.6%	0.2%			
NRS Credit	6.5	8.3%	8.4%	-0.1%			
Real Assets	11.3	14.5%	14.0%	0.5%	-5%	+5%	5.1%
Public RE	1.1	1.4%					52.7%
Private RE	6.7	8.6%					
Other RA	3.5	4.5%					
Private Equity	11.1	14.3%	11.0%	3.3%	-5%	+5%	
MAPS	2.3	3.0%	3.0%	0.0%	-1%	+1%	
DSTRAT	1.0	1.3%					
RBI	1.3	1.7%					4.3%
PIP	1.3	1.7%	2.0%	-0.3%	-1%	+1%	
Cash	0.6	0.7%	0.0%	0.7%	0%	+5%	

	Current \$Bil	Current Weight	Policy Limit
Hedge Funds	7.6	9.8%	15.0%

3 Year Tracking Error

Total Fund: **1.42%**

Total Public: **0.64%**

*Total Fund includes the following amt held by the Treasurer of VA: \$ 0 million

* The values shown for each asset class on this report may reflect adjustments related to derivative positions in the Rebalance Account, pending transactions and certain accruals, in order to provide a more descriptive representation of the true economic exposure to each asset class (-1 adjustments applied)

*Total Fund and Total Public tracking error are calculated using monthly returns, then annualized

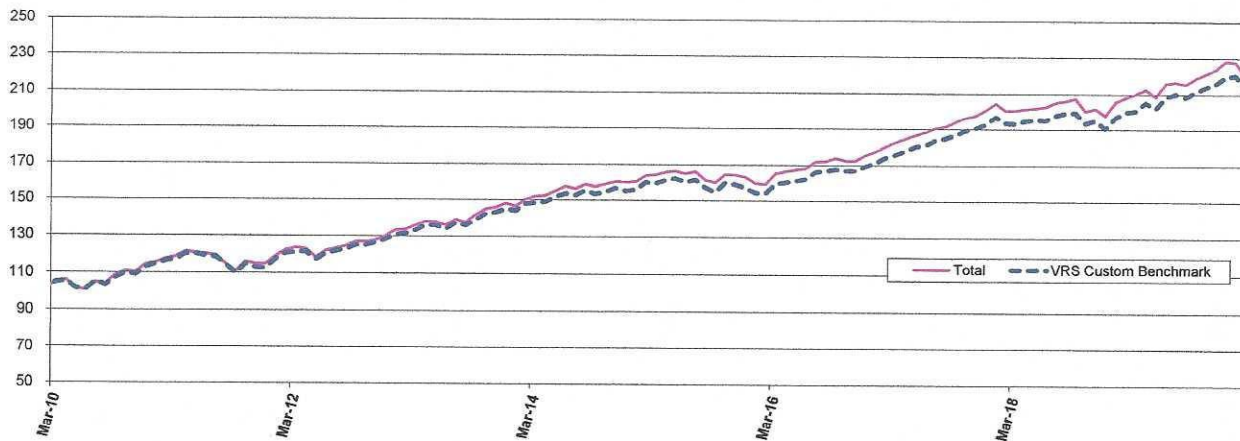
PERFORMANCE SUMMARY
Rolling Periods Ending
February 29, 2020



TOTAL FUND PERFORMANCE

	10 Yr	5 Yr	3 Yr	1 Yr	Qtr	Month	Fiscal YTD	Cal YTD	Market Value (\$MM)
Total Public Equity Strategies	8.5	5.0	5.6	1.7	-6.5	-7.7	-1.6	-9.0	30,760
Benchmark	8.2	5.3	6.3	2.6	-6.3	-8.1	-1.5	-9.1	
Total Fixed Income	4.6	4.0	5.3	11.7	3.4	1.4	6.2	3.3	13,891
Benchmark	3.9	3.5	4.9	11.2	3.3	1.5	5.9	3.3	
Total Credit Strategies	6.8	5.4	5.9	7.0	1.6	-0.6	3.3	0.0	10,993
Benchmark	6.2	5.2	5.8	7.5	1.4	-1.0	3.7	-0.4	
Total Real Assets	11.4	9.4	8.7	5.9	0.3	-1.1	2.5	-1.1	11,215
Benchmark	9.9	7.5	6.6	4.8	0.3	-0.5	2.6	0.0	
Total Private Equity	14.4	13.7	16.6	12.7	3.0	-0.1	7.5	-0.1	10,490
Benchmark	14.1	11.4	15.6	17.7	8.2	2.6	11.1	5.2	
Total Private Investment Partnerships	n/a	7.4	8.4	5.1	0.8	0.0	3.6	0.0	1,279
Benchmark	n/a	7.9	9.3	10.0	3.7	1.1	6.1	2.5	
Total Multi-Asset Public Strategies	n/a	n/a	n/a	1.9	-3.0	-3.7	-0.7	-4.3	2,470
Benchmark	n/a	n/a	n/a	7.6	-0.8	-2.4	1.9	-2.4	
Total Fund	8.1	6.2	7.0	6.0	-1.5	-3.1	2.1	-3.4	82,276
VRS Custom Benchmark	7.8	6.0	7.1	7.1	-0.8	-3.0	2.7	-2.7	

10-Year Performance
Indexed to 100



Effective July 2013, the VRS Custom Benchmark is a blend of the Asset Class Benchmarks at policy weights.

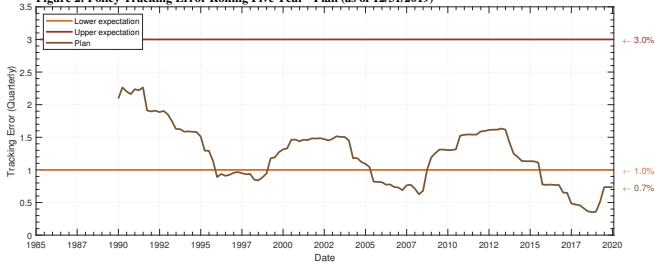
The VRS Cash Account, the Treasurer Short-Term Investment Account, the VRS Rebalancing Account, transition activity and accounts with market values of less than \$1 million are included in the Total Fund's market value. Differences in market value totals are due to rounding.

Total Fund Tracking Error

Figure 1: Policy Tracking Error Rolling Three Year - Plan (as of 12/31/2019)



Figure 2: Policy Tracking Error Rolling Five Year - Plan (as of 12/31/2019)



Program	Action	Effective Date	Commitment/ Current Value	Funding/ Defunding Period	Description
Fixed Income	Hired	02/03/2020	\$300 Million	Immediate	AQR Systematic High Yield – A separately managed account allocation to a systematic high yield credit strategy.
Credit Strategies	Hired	11/15/2019	\$200 Million	4 Years	Ares Special Opportunities Fund – A closed-end fund investing in stressed and distressed credit and reorganized equity.
Credit Strategies	Hired	11/18/2019	\$150 Million	2 Years	Värde Mortgage Fund III – A closed-end fund investing in commercial and residential mortgages.
Credit Strategies	Terminated	01/01/2020	\$502 Million	6 Months	Zazove Convertible – A separate account investing in convertible securities.
Credit Strategies	Hired	02/25/2020	\$300 Million	3 Years	H.I.G. WhiteHorse Direct Lending SMA – An open-end separate account focused on loan origination to lower-middle market companies.
Credit Strategies	Hired	03/13/2020	\$250 Million	3-4 Years	Ares Pathfinder – An alternative credit fund investing in performing assets that have predictable cash flows and are directly originated by the manager.
Real Assets	Hired	03/26/2020	\$120 Million	6 Years	iCon Infrastructure Partners V – A closed-end fund investing in middle market infrastructure investments in Europe and North America.
Real Assets	Hired	03/27/2020	\$75 Million	6 Months	Harrison Street Core Property Fund – An open-end fund focused on core investments in alternative real estate property types in the U.S.
Private Equity	Hired	11/12/2019	\$75 Million	6 Years	TA Select Opportunities – A private equity fund focused on minority recapitalizations of existing TA flagship fund investments.
Private Equity	Hired	11/18/2019	\$150 Million	5 Years	* MBK Partners Fund V – A large market buyout fund focused exclusively on North Asia: Korea, Japan and Greater China.
Private Equity	Hired	12/17/2019	\$100 Million	6 Years	Madison Dearborn VIII – A mid-market private equity fund focusing on buyout and growth investments in five industry verticals.

* Qualifies as a WaM manager

Program	Action	Effective Date	Commitment/ Current Value	Funding/ Defunding Period	Description
Private Equity	Hired	01/21/2020	\$150 Million	5 Years	Insight XI – A large private equity fund targeting growth software investments with an emphasis on software as a service companies.
Private Equity	Hired	01/31/2020	\$100 Million	6 Years	Odyssey VI – A U.S. focused mid-market buyout fund following a business transformation and buy and build strategy.
Risk-Based Investments	Terminated	12/31/2019	\$150 Million	Immediate	Bridgewater Optimal Portfolio – A global risk parity fund.

* Qualifies as a WaM manager

Investment Advisory Committee

Public Investment Program Reviews

- Fixed Income – Parham Behrooz & Greg Oliff, Co-Directors
- Public Equity – Dan Whitlock, Program Director
- Internal Equity Management – Dan Schlusser, Program Director

April 15, 2020



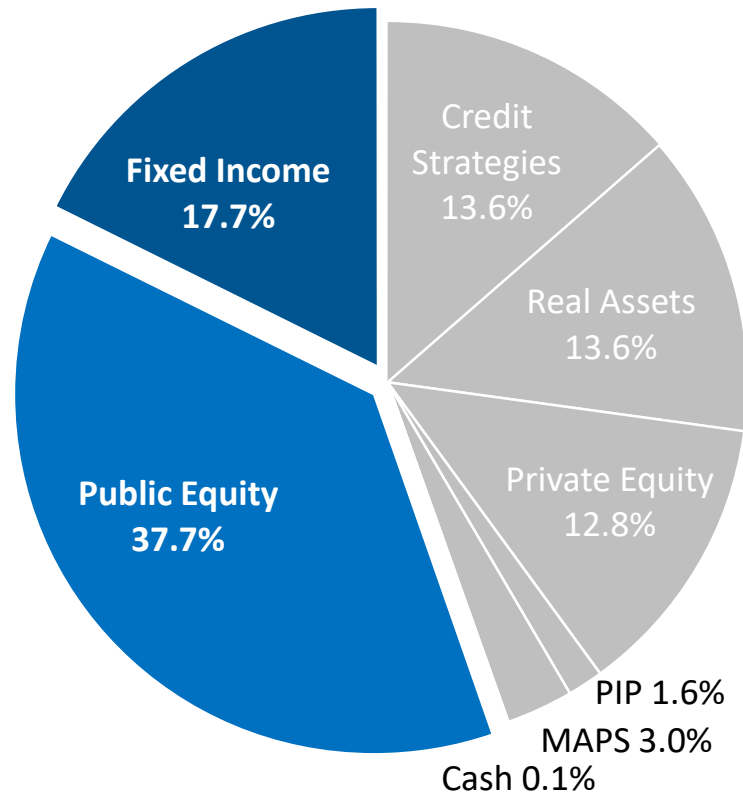
Public Investment Program Overview

J.T. Grier

Managing Director, Public Investment Program



Overview: Public Market Assets



Public Equity

(23 Developed Mkts, 26 Emerging Mkts)

Internal Equity Management

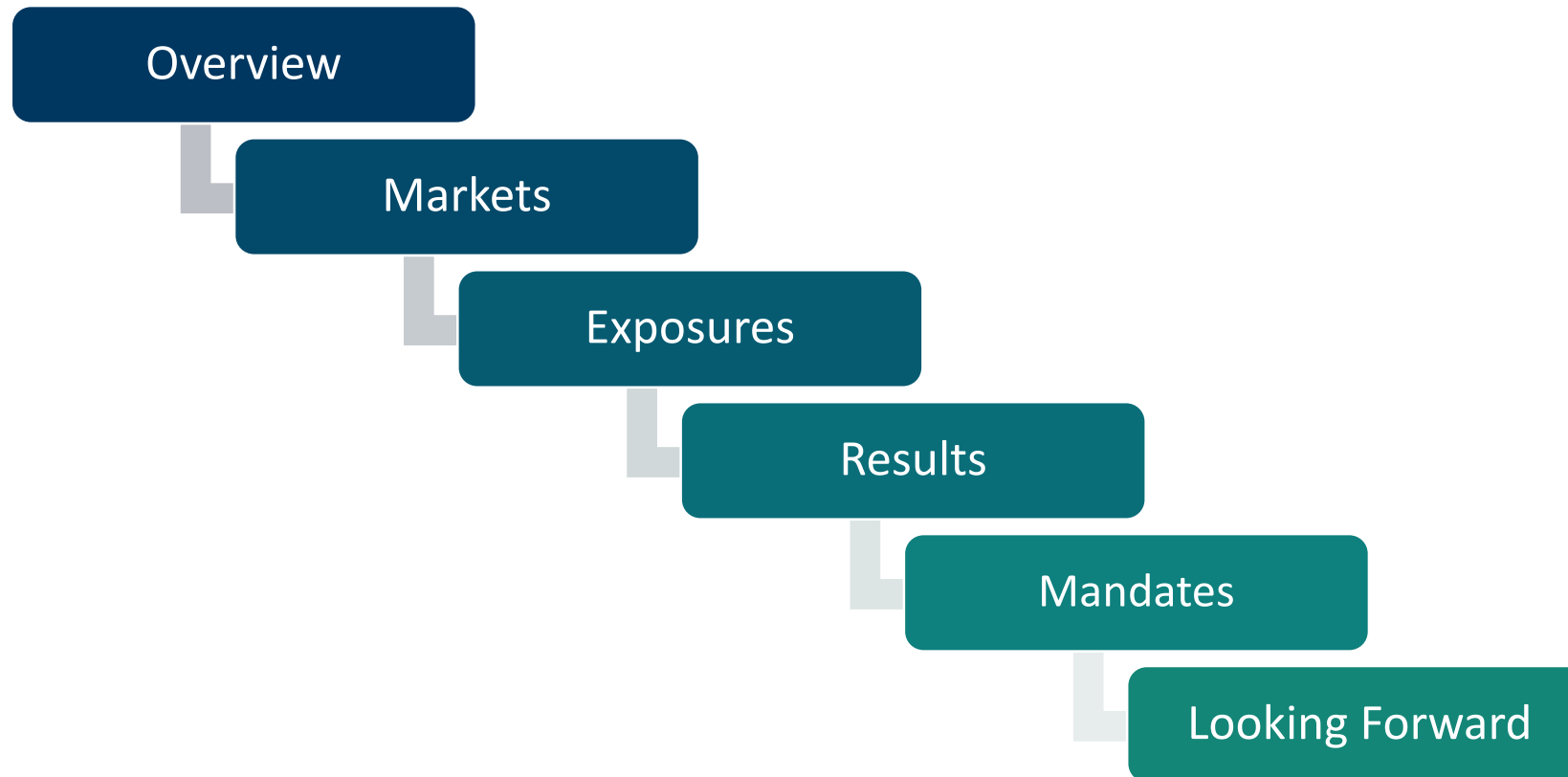
(≈40% of Public Equity, Invested in 49 Global Mkts)

Fixed Income

(U.S. Core Focus, USD EMD, High Yield)

Market values as of 2/29/20; source: BNY Mellon data

Overview: Preview of Agenda Items

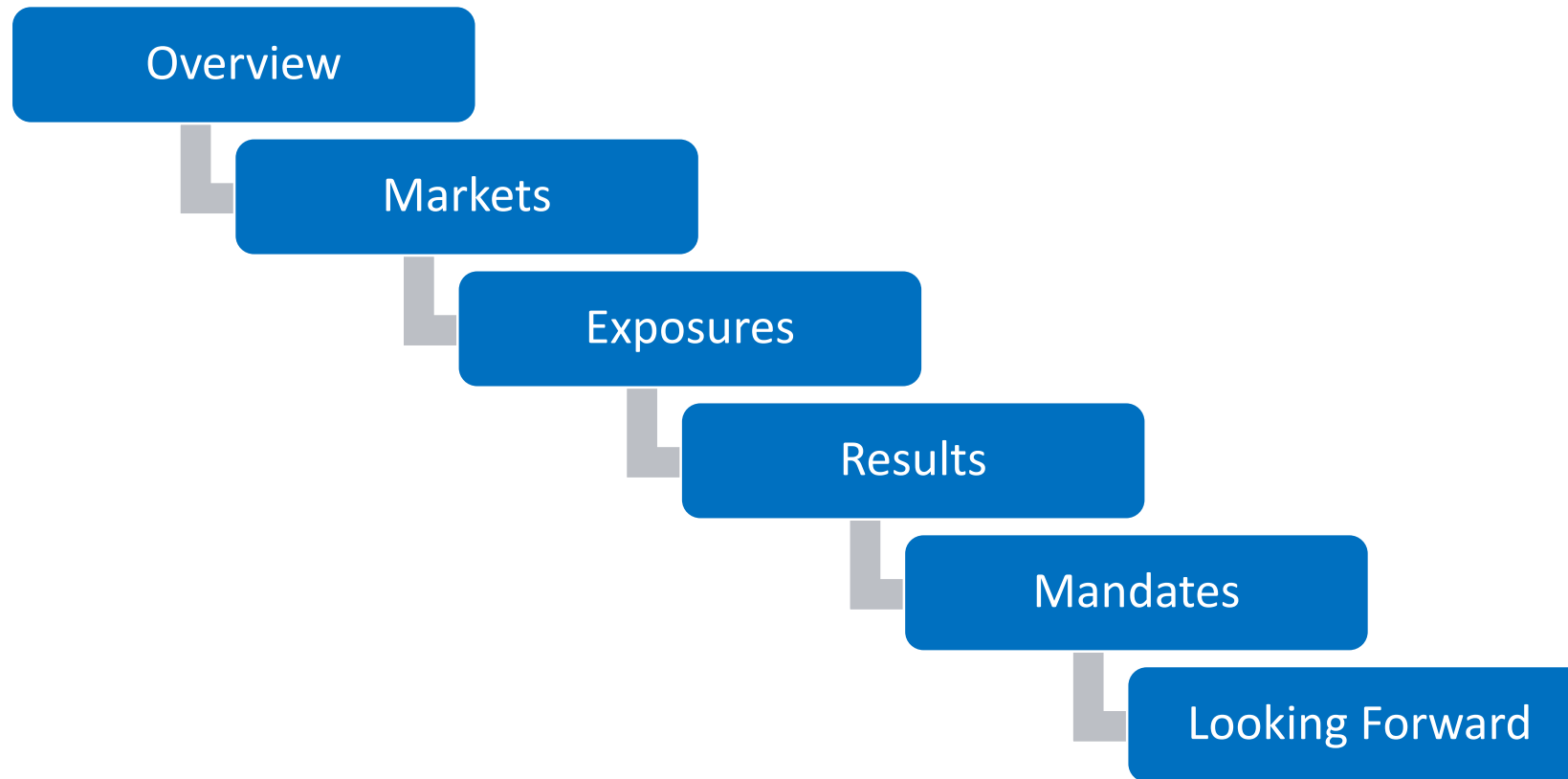


Fixed Income

Parham Behrooz & Greg Oliff,
Co-Directors



Agenda: Fixed Income Annual Review Topics

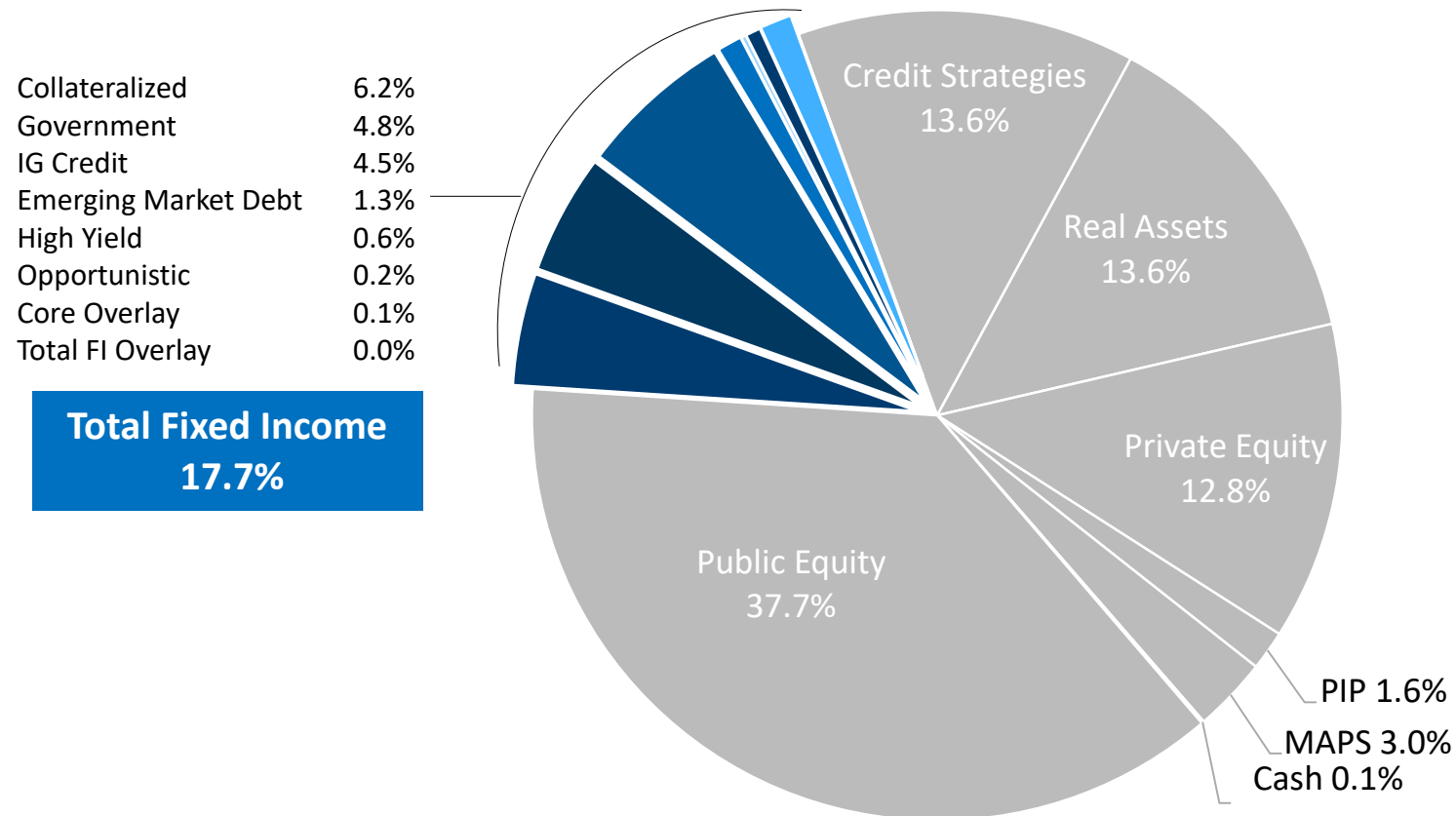


Overview: Team Members



Professional	Position	Highest Degree	Professional Certifications	Investment Experience	VRS Tenure
Parham Behrooz	Co-Director	BS	CFA	23	7
Greg Oliff	Co-Director	MBA Cand.	CFA	12	9
Edward Norfleet	Senior Investment Officer	MBA	CFA	9	6
Teresa Nguyen	Senior Investment Officer	BA	CFA	18	3
Nick Toporkov	Investment Officer	PhD		1	1
Delaney Brown	Senior Investment Analyst	BA	CFA	3	<1
Additional Resources	Investment Operations Department & Portfolio Intelligence Team				

Overview: Asset Allocation as of 2/29/20

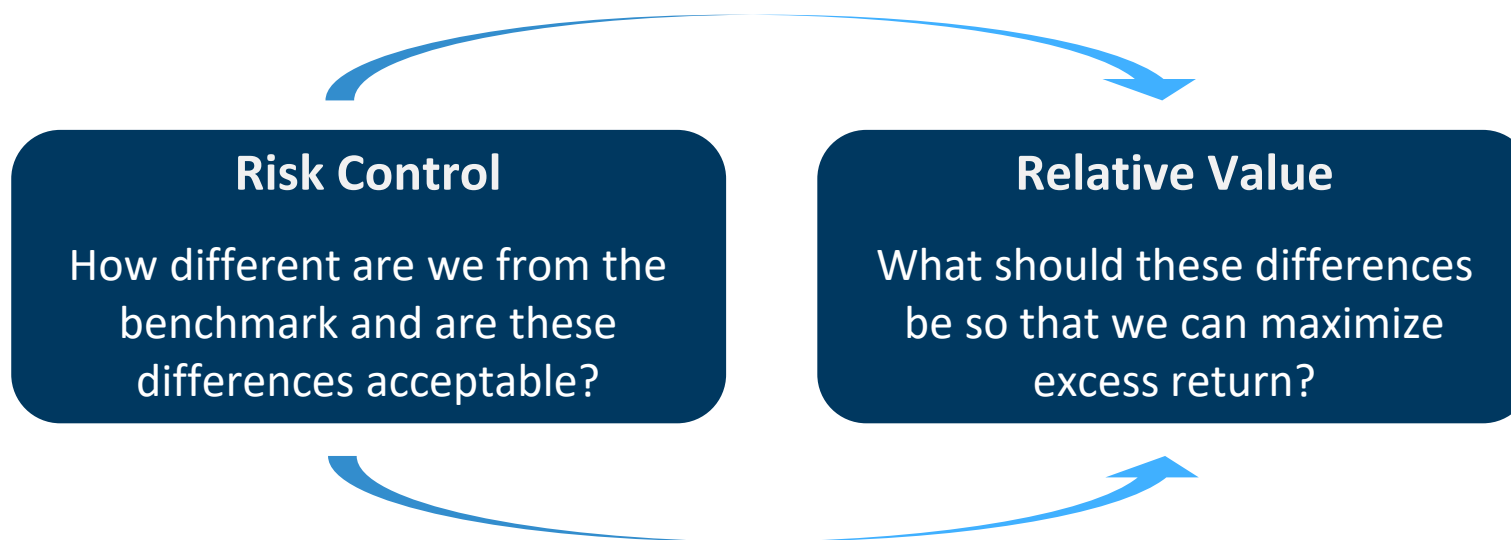


Market values as of 2/29/20; source: BNY Mellon data

Overview: Philosophy

Risk Controlled Relative Value

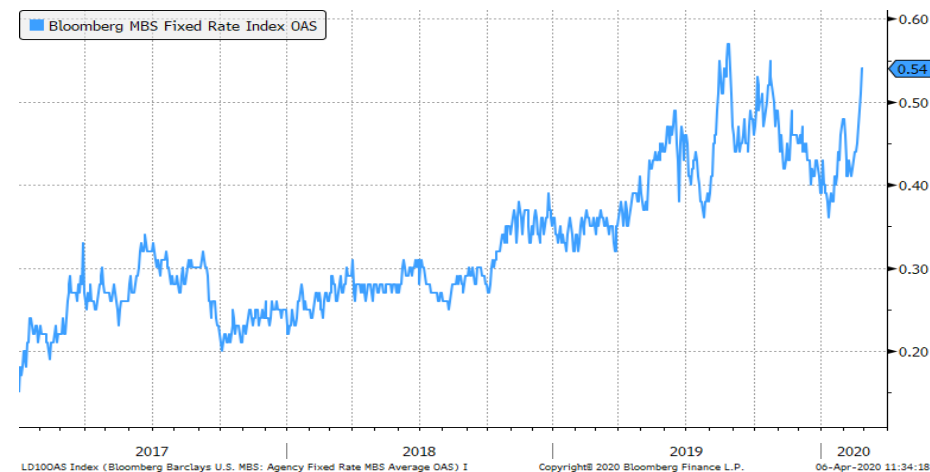
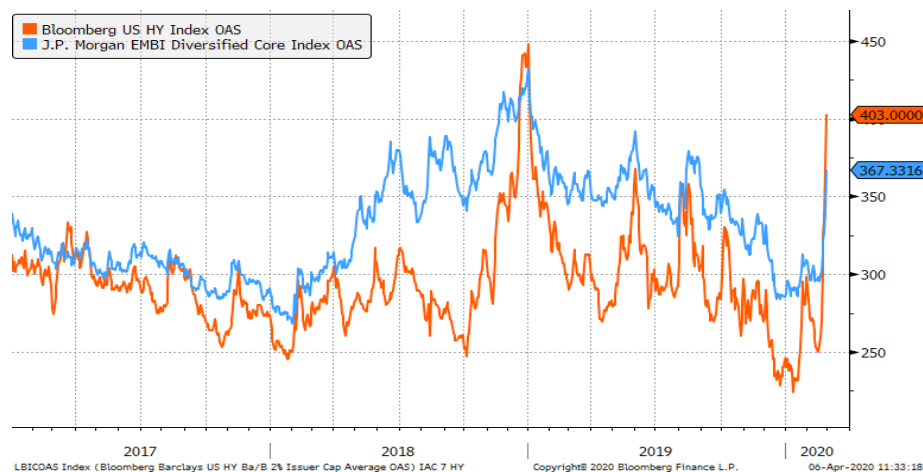
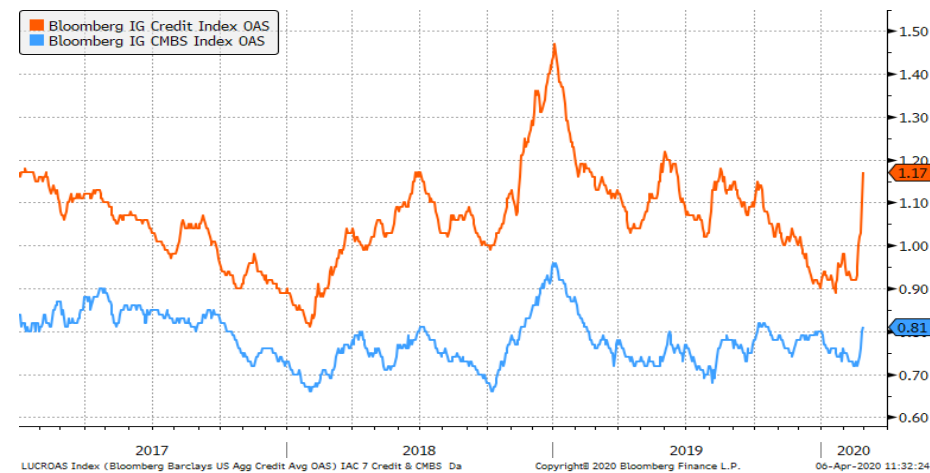
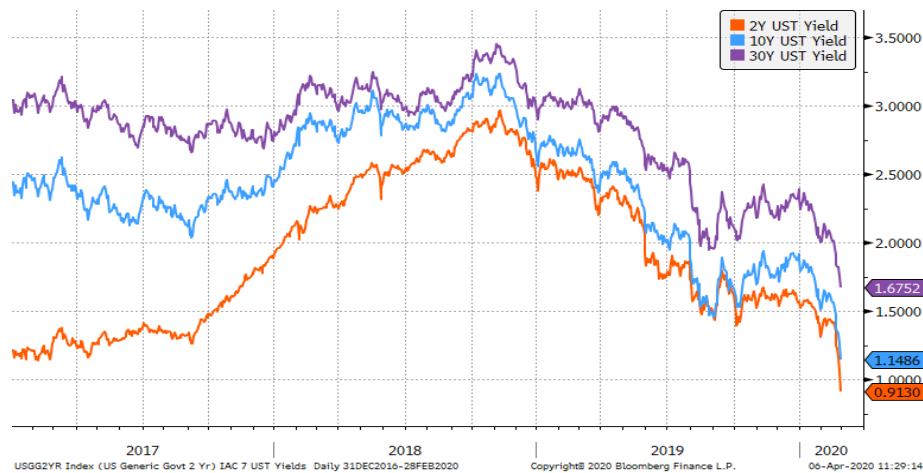
- Market factors provide opportunities to add value through optimal sector allocation and security selection, while managing risk exposures to the benchmark within controlled parameters



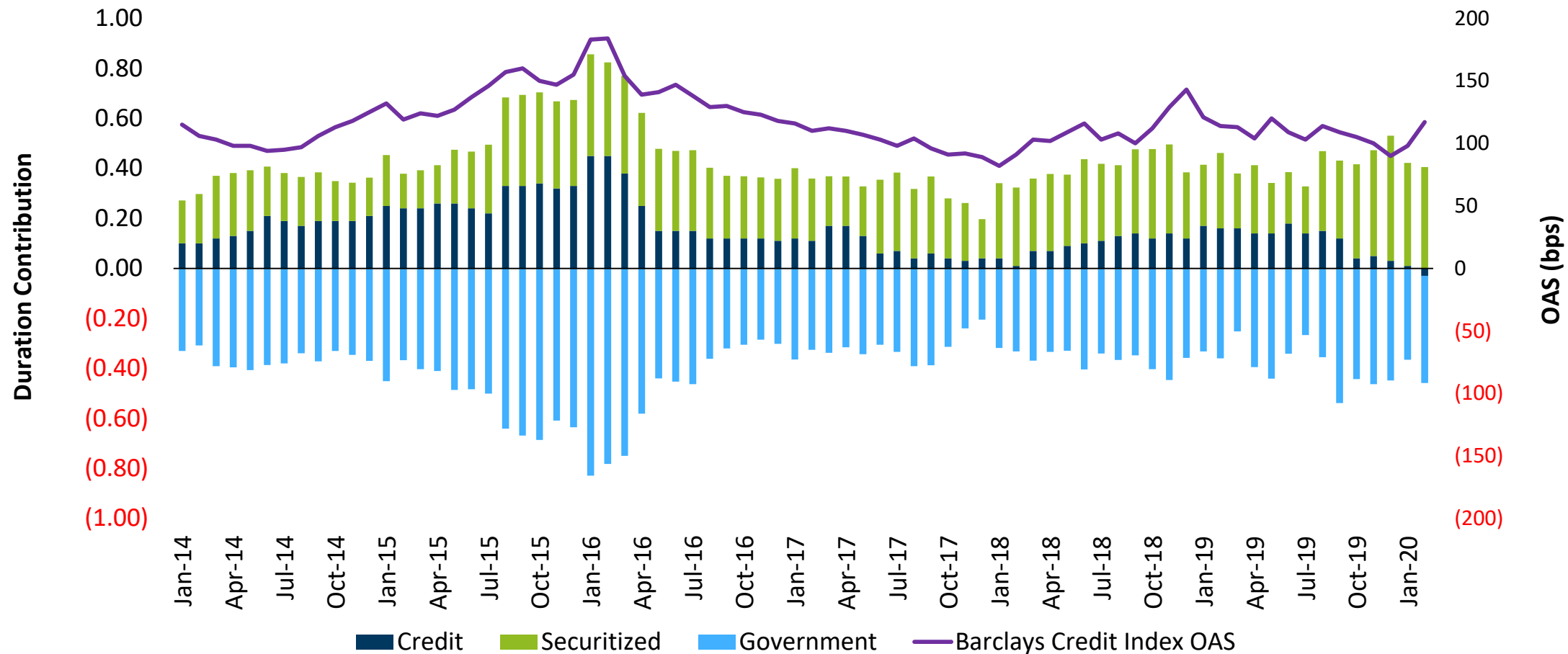
The Internal Fixed Income Program serves as a diversifying asset class, providing a hedge against a deflationary economic environment.

Markets:

Data: Jan 2017- Feb 2020



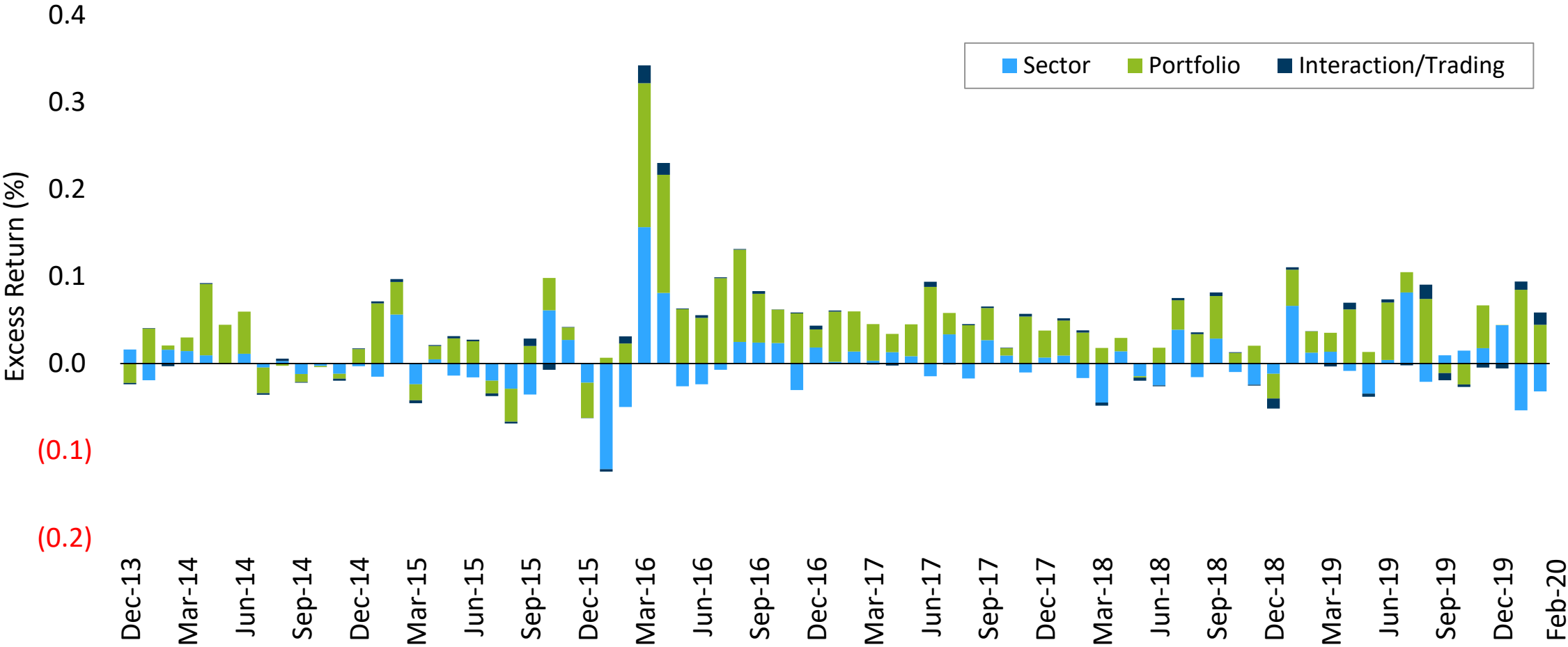
Markets: History of Sector Tilts



Source: Aladdin, Bloomberg

Markets:

Excess Return Attribution Since July 2012

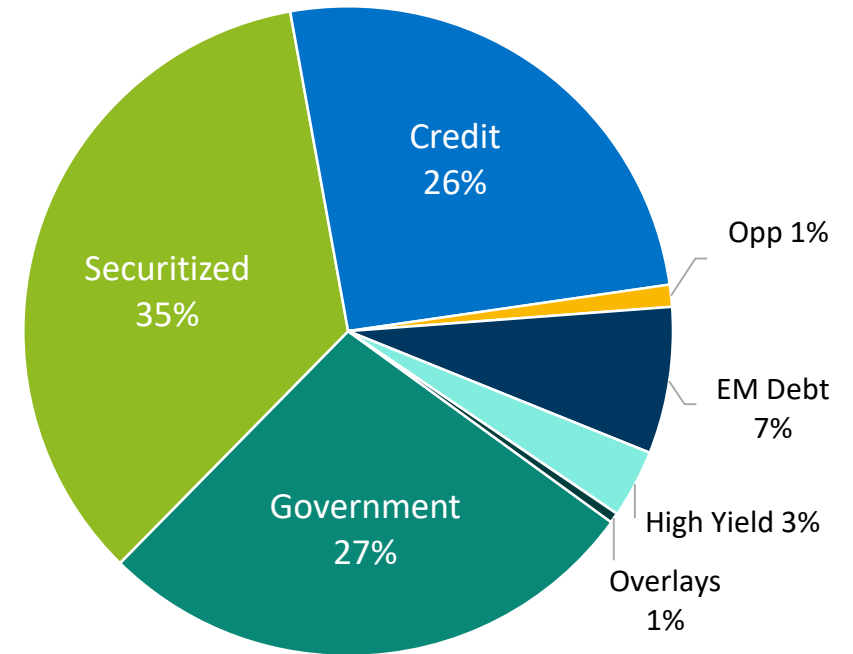


Source: BNY Mellon, VRS

Exposures: Fixed Income Snapshot

VRS Internal Fixed Income Portfolios (as of 2/29/20)

	Market Value (\$MM)	Market Value (%)
Government	3,955	27.2
Securitized	5,063	34.9
Credit	3,723	25.6
Opportunistic	160	1.1
EM Debt	1,056	7.3
High Yield	495	3.4
Core Overlay	64	0.4
FI Overlay	7	0.0
Total	14,523	



Highlights From Past Year

- Good year of performance in a relatively stable environment
- Formally launched HY and EMD strategies versus new 90/5/5 benchmark
- Focused resources on new initiatives and enhancements to existing portfolios

Exposures: Portfolio Characteristics

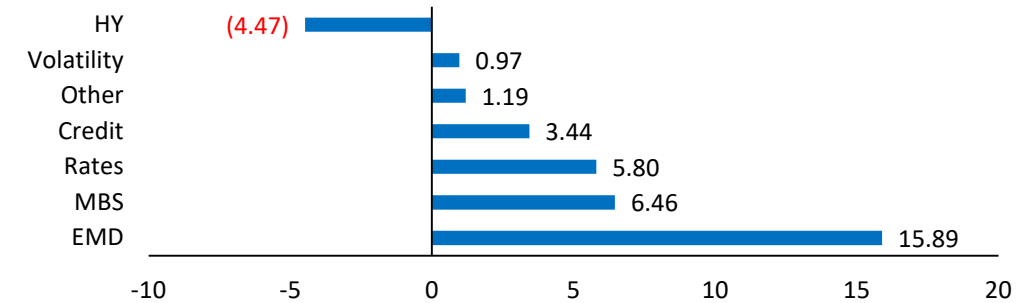
Internal Fixed Income

Total Program MV: \$13,891,110,537

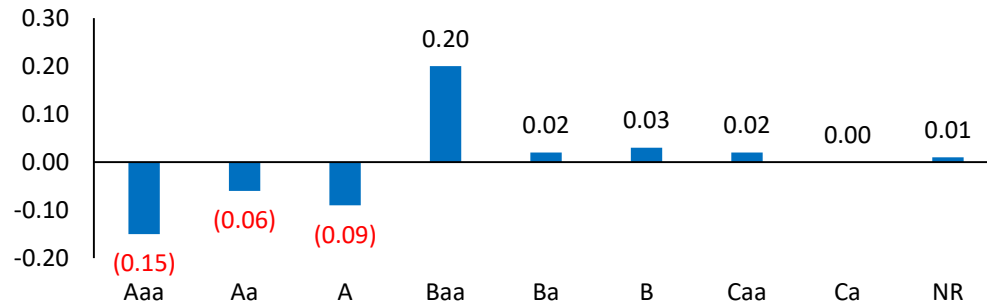
Portfolio Characteristics

	Port	Bench	Diff
Effective Duration	5.85	5.90	(0.04)
Yield to Maturity	2.32	2.04	0.28
Option Adj. Spread	108	83	25

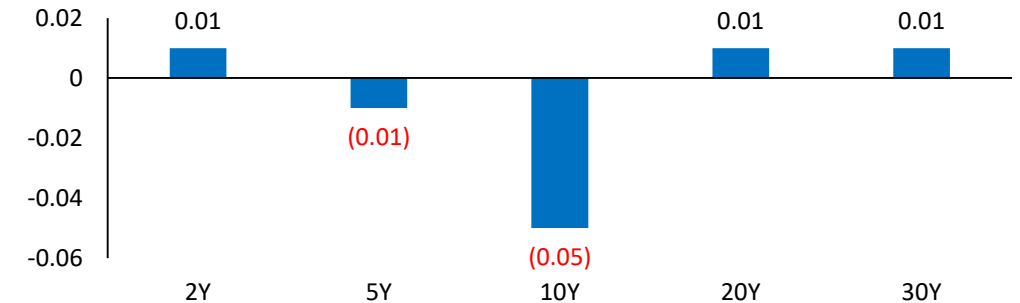
Tracking Error Contribution



Active Credit Rating Exposure



Active Key Rate Durations



Fixed Income

Results:

Attribution Factors For CY'19



Program Level

- We saw the Fed reverse course in response to an inverted curve mid-year
- Questions remained about global weakness and domestic growth
- Sector allocation decisions added 19 basis points to excess return

Portfolio Level

- Fixed income portfolio had another positive year with sub-portfolios performing well
- Enhancements in relative value models and portfolio tools improved overall security selection in a relatively tight spread environment
- Security selection added 33 basis points to the Program's excess return

Results:

Risk/Return Characteristics as of 2/29/20



Program Excess Return and Statistics				
	Since July 2012*	5 Year	3 Year	1 Year
Core IFI Program	0.48	0.48	0.44	0.55
Tracking Error	0.25	0.23	0.13	0.13
Information Ratio	1.96	2.05	3.40	4.11
Total FI Program	0.50	0.52	0.43	0.48
Tracking Error	0.25	0.27	0.16	0.19
Information Ratio	2.02	1.95	2.74	2.48

Batting Average

Monthly Excess Returns*		
Core IFI Program	68/92	74%

*Beginning July 2012, FI transitioned all assets internally and implemented our enhanced investment approach.

Results:

Portfolio as of 2/29/20



Portfolio Excess Return and Statistics				
	Since July 2012*	5 Year	3 Year	1 Year
Government	0.28	0.27	0.26	0.22
Tracking Error	0.10	0.09	0.06	0.09
Information Ratio	2.76	2.99	4.16	2.44
Securitized	0.41	0.28	0.29	0.30
Tracking Error	0.29	0.20	0.22	0.30
Information Ratio	1.41	1.40	1.31	1.03
Credit	0.60	0.77	0.65	0.93
Tracking Error	0.34	0.28	0.20	0.25
Information Ratio	1.78	2.75	3.35	3.65
Opportunistic*	—	—	0.45	0.25
Tracking Error	—	—	0.73	0.84
Information Ratio	—	—	0.62	0.29

*Beginning July 2012, FI transitioned all assets internally and implemented our enhanced investment approach.

Fixed Income

Results:

Portfolio as of 2/29/20



Portfolio Excess Return and Statistics				
	Since Inception*	1 Year	Fiscal YTD	3 Months
Internal EMD	0.24	0.55	0.39	0.39
Tracking Error	0.75	0.61	—	—
Information Ratio	0.32	0.90	—	—
Payden & Rygel EMD	(0.39)	—	—	—
PIMCO EMD	0.20	—	—	—
Internal High Yield	0.87	—	0.87	(0.21)
AQR High Yield	(1.50)	—	—	—

*Inception dates: Internal EMD Portfolio 11/2018, Internal HY Portfolio 7/2019, External EMD & HY Portfolios 1/2020

Looking Forward: Where Are We focusing?



Continue To Implement Long Term
Vision For The Program



Continue to Find Ways To
Collaborate in Efforts To Add Value
To VRS



On The Radar

- Enhancements to the High Yield and EMD Portfolios
- Explore quantitative closed-end fund strategy
- Expand into more value-adding ideas in the Opportunistic Portfolio
- Cross-asset class working groups to enhance expertise

People: Collaboration Across Programs



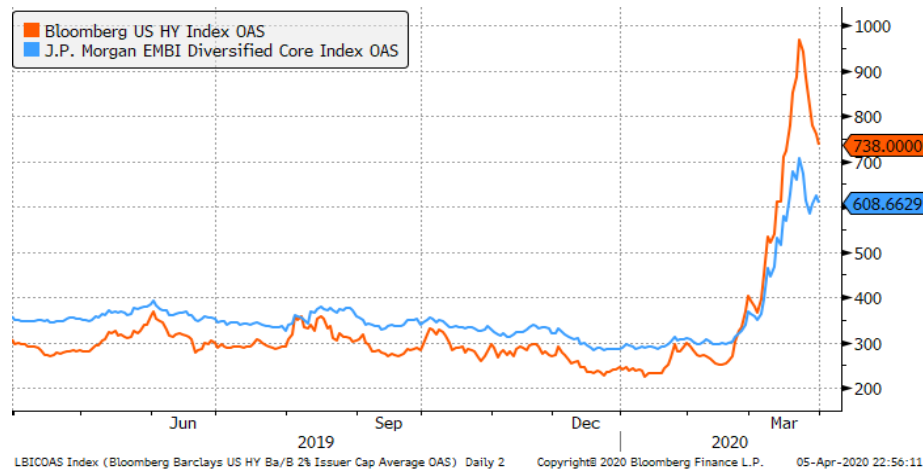
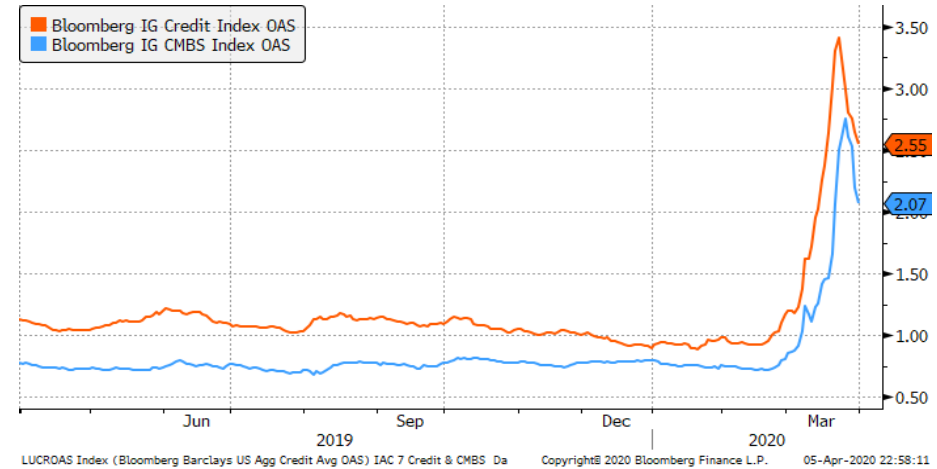
Portfolios

- IEM: Total Fund Rebalance Portfolio
- CS: CS Overlay Portfolio
- RBI: RBI Risk Hedging Portfolio

People

- Cross Team Lunches
- Small Group Roundtables
- Factor Based Investing Work
- Individual Team Member Collaboration

Markets – March 2020: Data: TTM as of 3/31/20

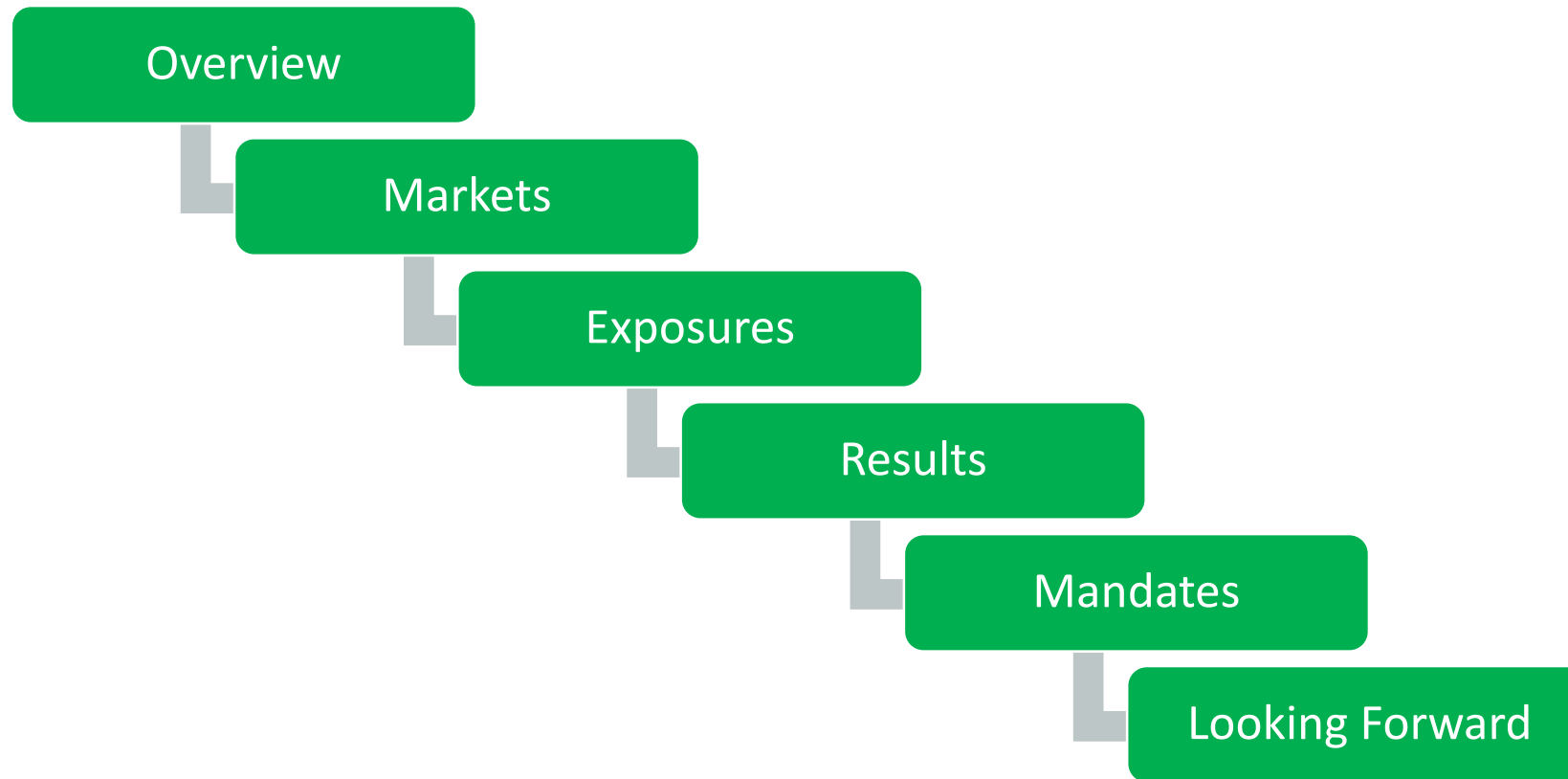


Public Equity

Dan Whitlock, Program Director



Agenda: Global Equity Annual Review Topics



Overview: Team Members

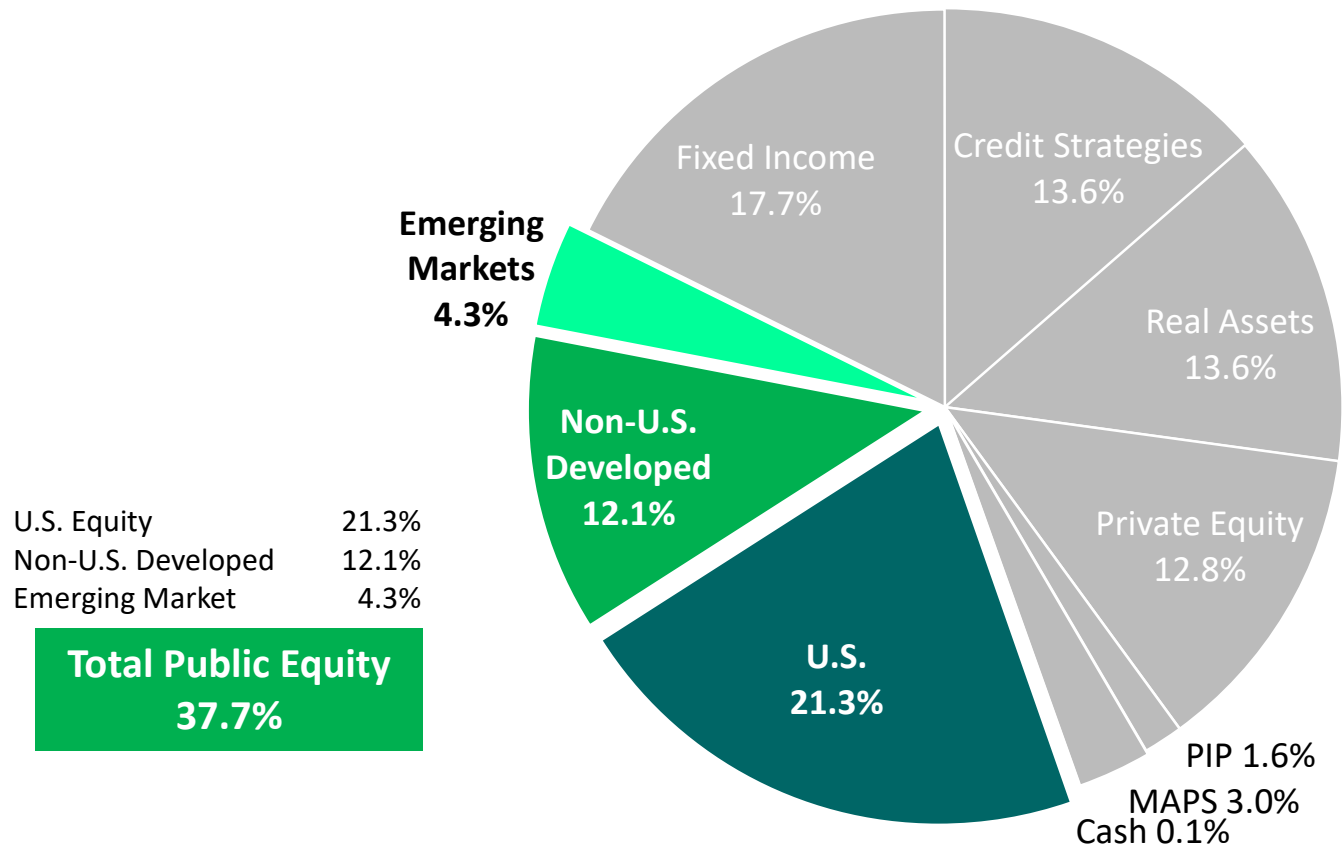


Professional	Position	Highest Degree	Professional Certifications	Investment Experience	VRS Tenure
Dan Whitlock	Director	MBA	CFA, CAIA	18	18
Stephen Adelaar	Portfolio Manager	MS	CFA	20	13
Holly Glass	Portfolio Manager	MA	CFA	19	19
Olga Zozulya	Investment Officer	BS	CFA	7	7
Korey Turner	Intern				
Kelly Baker	Portfolio Assistant	AAS		10	5
Additional Resources	The entire Internal Equity Team, Portfolio Solutions Group, Management Committee, Operations Team, Compliance Team, and Legal/Regulatory Team.				

Overview: Team & Process

	Stephen Adelaar	Holly Glass	Olga Zozulya	Daniel Whitlock
Strategy Lead	Defined Contribution	<i>IEM Group (Italics)</i>	Global Equity	Total Public Equity
	Emerging Markets	Risk Management	International Developed	
	Hedge Funds	Transition Management	Tilt Monitoring	
		United States		
Analyst	Afton (IEM)	Acadian EM	Ariel Global	Advent Convertibles
	Baillie Gifford Global	Acadian Small Cap	Internal EM (IEM)	Arisaig Global EM Cons
	Baillie Gifford EM	Arrowstreet Global	J.P. Morgan LS	Farallon
	Kylin	Cevian	Jackson Square	Highline
	LSV Global	Eminence	Lansdowne Dev	Nordea EM
	LSV Non-U.S. Small Cap	Hedge Fund Overlay	Maverick	Nordea Global
	LSV U.S. SC	Mobjack (IEM)	New Mountain	Potomac (IEM)
	Matoaka (IEM)	Piedmont (IEM)	Nitorum	
	Select - SEG	Taiyo	Theleme	
	Select – Cooper Square			
	ValueAct Capital			

Overview: Asset Allocation as of 2/29/20



Overview: Philosophy



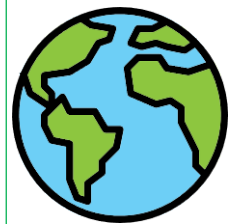
Primary Objective: Gain exposure to global economic growth & the global equity risk premium



Specific Return Objective: Outperform the strategic benchmark over three to five years



Approach: Risk-adjusted, using both equity hedge funds & low-volatility equity mandates



Strategic Benchmark*: MSCI All-Country World Index Investible Markets Index (MSCI ACWI IMI)

*Effective February 2020, customized for the VRS dividend withholding tax rates

Overview: Manager Evaluation Framework



Sustainable Risk-Adjusted Returns

- Long history, repeatable process, consistent philosophy
- Sustainable team and firm
- Outperformed in a consistently diversified manner
- Outperformed when considering risk profile
- Sizeable allocations will not impact performance

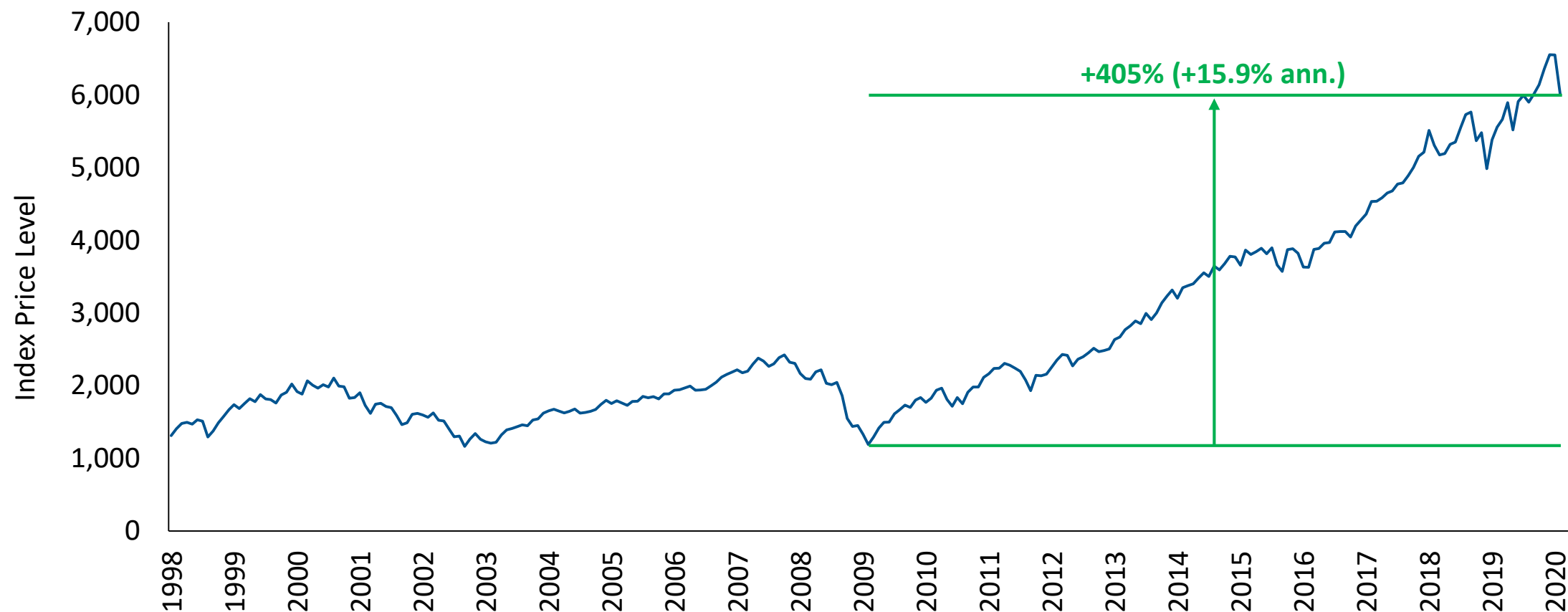
Doing Things Differently

- Low correlations to existing book (quantitative & qualitative)
- Something VRS cannot produce internally
- Something one of VRS' existing external managers cannot provide
- Employ a different way of thinking or different strategies

Terms & Back Office

- Favorable fees, liquidity, etc.
- Robust back office
- Partnership mentality
- Resources to manage sizeable allocations

S&P 500 Index Total Return



Source: Bloomberg & JP Morgan

Markets:

1 Year Ending 2/29/20

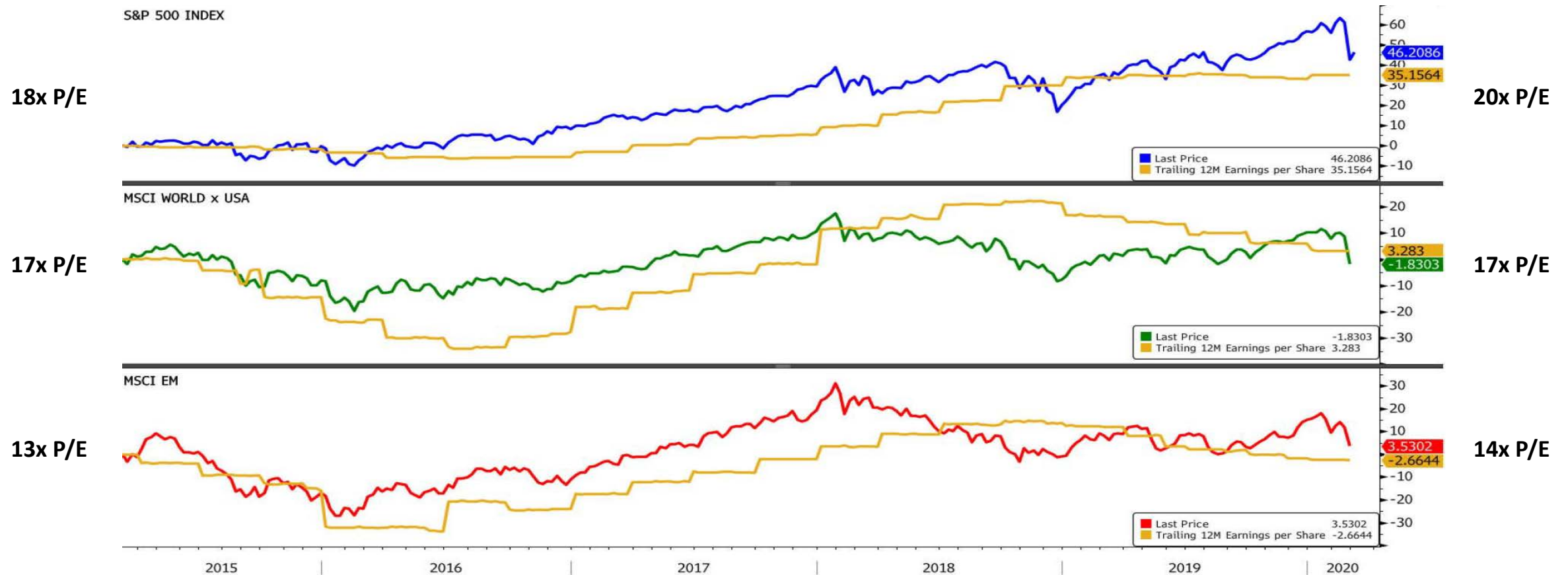
	Global	Developed	Dev ex US	US	EMEA	Pacific	Emerging	EM ASIA	EM LatAm	EM EMEA
All Sectors	3.9%	4.6%	0.2%	7.7%	-0.7%	-0.4%	-1.9%	1.4%	-11.9%	-9.0%
Information Technology	22.8%	23.2%	15.0%	24.7%	10.7%	19.6%	19.7%	20.1%	-33.9%	n/a
Utilities	8.7%	10.9%	13.0%	10.4%	22.0%	-13.1%	-11.0%	-12.5%	-3.5%	-17.7%
Communication Services	7.9%	9.0%	-0.7%	12.2%	-8.8%	4.8%	1.6%	2.5%	1.4%	-4.4%
Health Care	5.3%	5.6%	11.6%	3.2%	10.3%	13.1%	-3.4%	-2.7%	29.0%	-22.5%
Consumer Discretionary	5.1%	4.7%	-0.5%	8.4%	-2.0%	4.9%	6.2%	7.6%	0.2%	-3.8%
Real Estate	3.7%	3.9%	-3.6%	9.2%	1.2%	-2.5%	1.6%	7.2%	10.7%	-29.3%
Consumer Staples	3.4%	4.3%	0.3%	8.5%	1.5%	-5.9%	-4.6%	-2.4%	-6.5%	-12.5%
Industrials	-0.7%	0.0%	1.8%	-1.1%	4.2%	-5.3%	-11.2%	-12.8%	4.3%	-20.7%
Financials	-2.4%	-1.1%	-3.3%	1.9%	-6.1%	-5.3%	-8.5%	-5.2%	-15.8%	-11.7%
Materials	-7.1%	-5.4%	-6.3%	-3.1%	-8.3%	-9.4%	-15.0%	-12.1%	-22.6%	-12.6%
Energy	-21.6%	-23.1%	-18.4%	-26.3%	-24.8%	-23.3%	-13.4%	-17.8%	-23.7%	0.2%

Unhedged Total Returns

Sources: MSCI and Bloomberg

Markets: 5 Years Ending 2/29/20

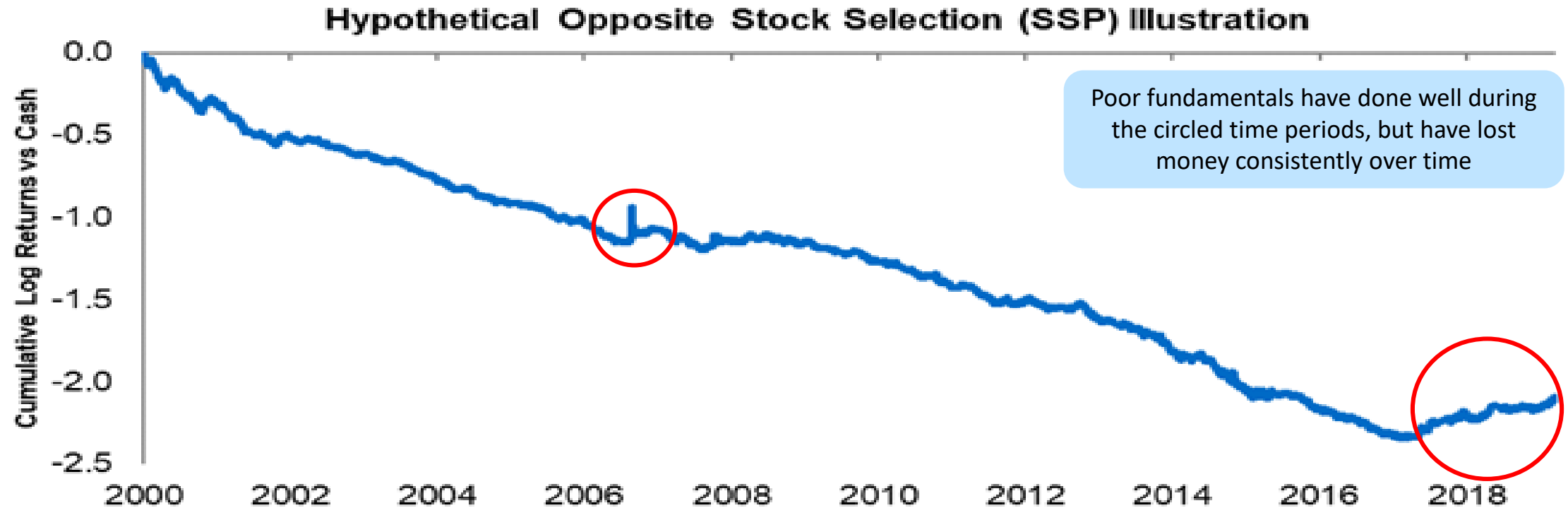
Percentage Appreciation of Price and Earnings



Source: Bloomberg

Public Equity

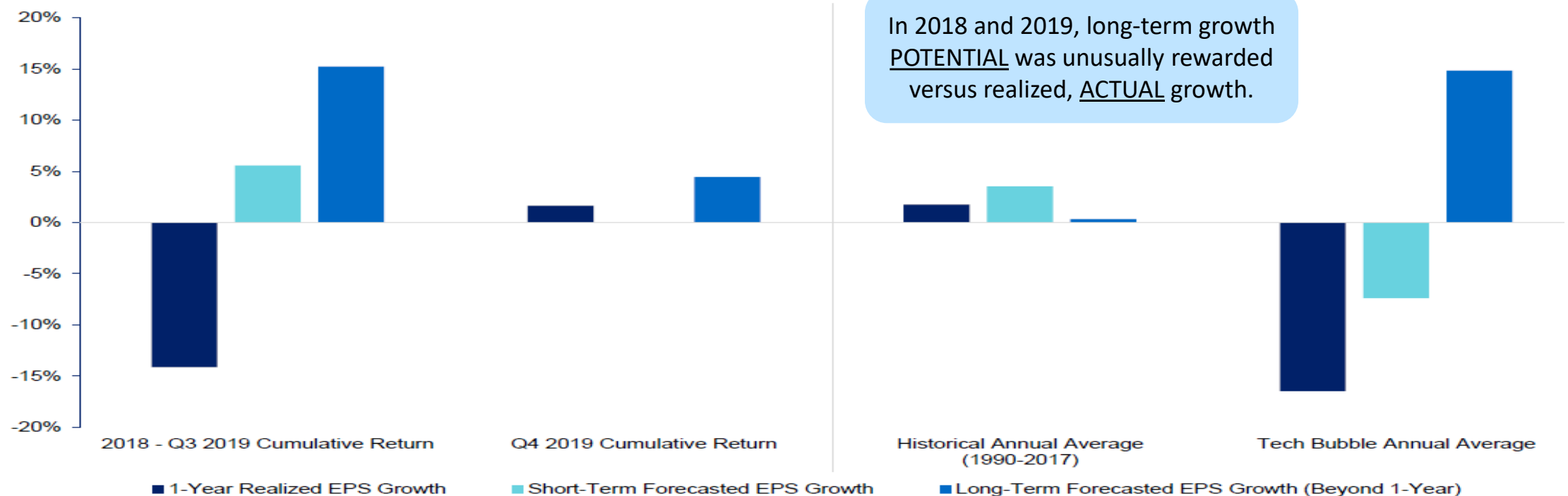
Markets: A Difficult Active Environment



Source: AQR's "The George Costanza Portfolio," October 22nd, 2018, Cliff Asness, Updated as of March 2020. For illustrative purposes only. Hypothetical data has inherent limitations, some of which are described in the disclosures. See detailed explanation in the body of this article, and additional disclosures at the end of this article. This hypothetical performance does not reflect the deduction of any management fees, which as mentioned, would further reduce the actual return. It should not be assumed that the inversion of these charts is illustrative of actual portfolio performance.

Markets: A Difficult Active Environment

Hypothetical Returns for U.S. Companies Based on Trailing and Forecasted Earnings Growth January 1, 1990 – December 31, 2019



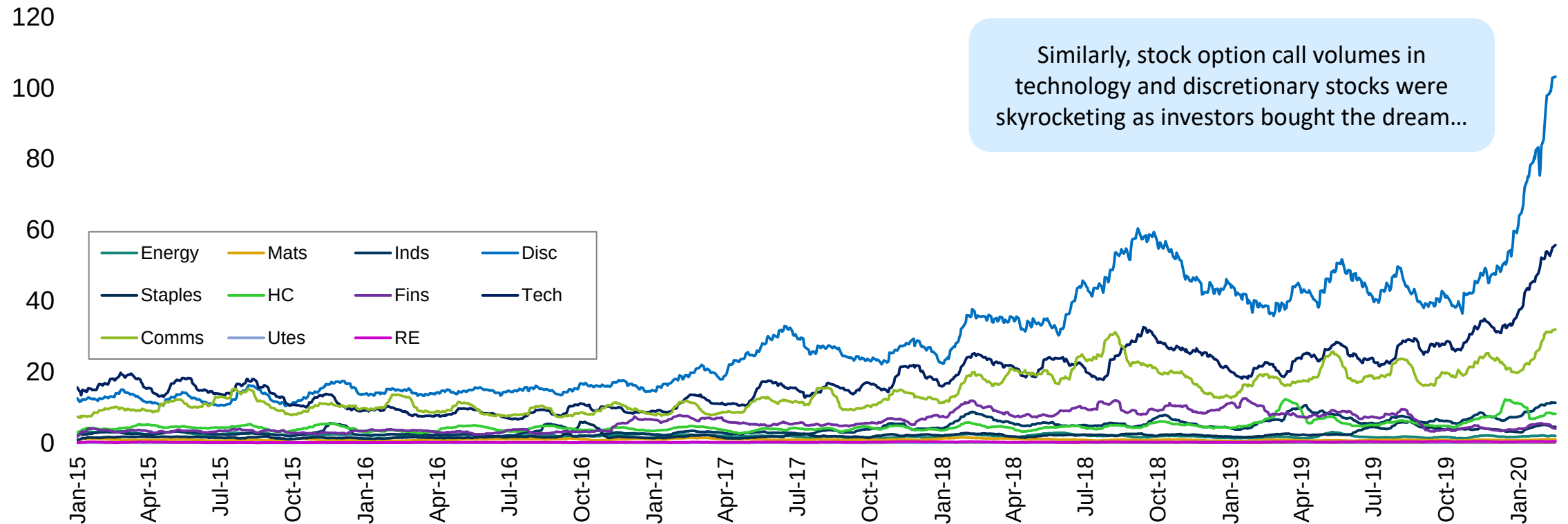
Tech Bubble period is defined Jan 1999-Feb 2000.

Source: AQR, IBES. 1-Year realized growth is based on EPS growth over past 12-months. Short-Term Forecasted EPS Growth is defined as analyst forecasts 1-year ahead. Long-Term Forecasted EPS Growth is defined as forecast EPS growth beyond one year. The underlying basket of stocks in the universe is described in the AQR U.S. Large Cap Short Term and Long Term Forecasted Growth Backtest in the Appendix. All estimates come from IBES and measures are defined on a within-industry basis. Hypothetical returns are targeting an ex-ante 7% volatility. Forecasts are not a guarantee of performance and are subject to change. For illustrative purposes only and not representative of an actual portfolio AQR currently manages. Hypothetical data has inherent limitations, some of which are disclosed in the Appendix. Please see Appendix for additional disclosures.

Markets: A Difficult Active Environment

Average Daily Option Volumes Customer Trades, \$bn, Rolling 1m

Similarly, stock option call volumes in technology and discretionary stocks were skyrocketing as investors bought the dream...

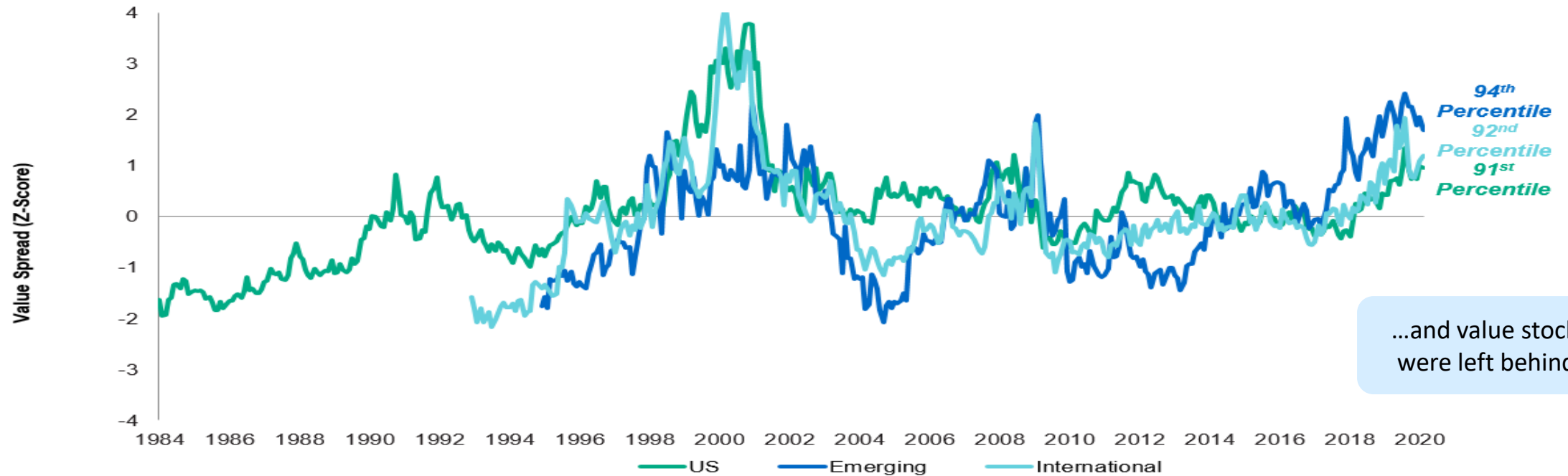


Source: Options Clearing Corporation, data through 2/18/2020

Markets: A Difficult Active Environment

Value Spreads for Hypothetical Industry-Neutral Value Portfolios

January 1, 1984 – February 29, 2020

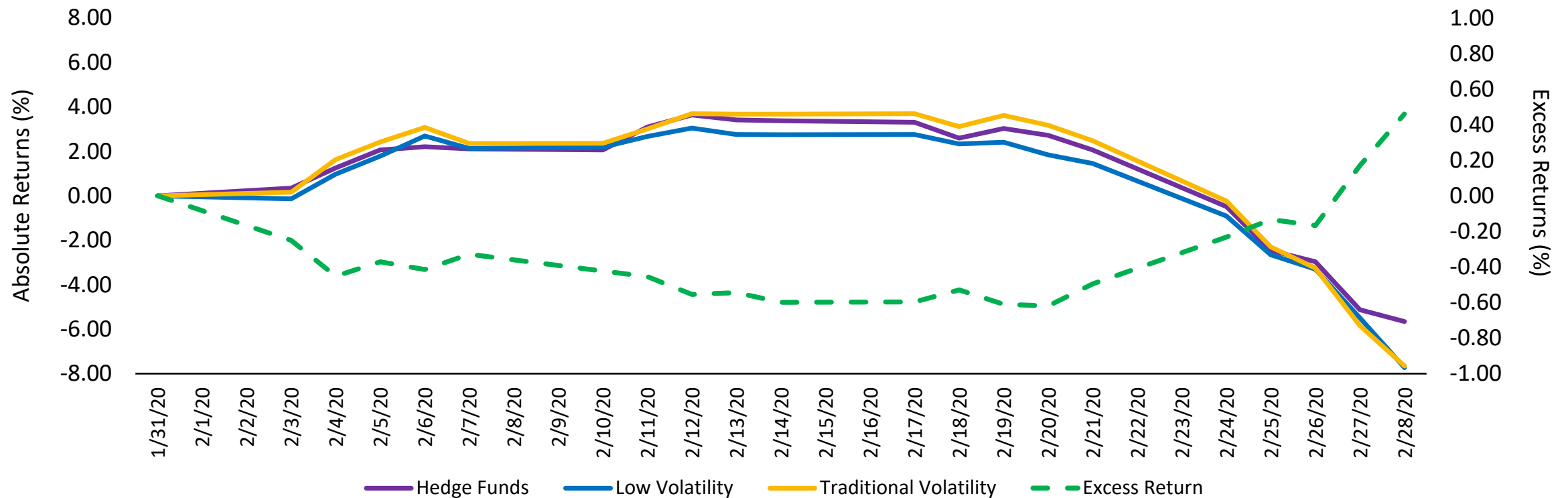


Source: AQR. Hypothetical value composite includes four value measures: book-to-price, earnings-to-price, forecast earnings-to-price, and sales-to-enterprise value; spreads are measured based on ratios. To construct industry-neutrality, the value spreads are constructed by comparing the aforementioned value measures within each industry, which are then aggregated up to represent an entire portfolio. Hypothetical data has inherent limitations, some of which are disclosed in the Appendix. Please see the Hypothetical AQR Value Backtest Description in the Appendix. For illustrative purposes only and not representative of an actual portfolio AQR currently manages. Please read the Appendix for important disclosures.

1

Markets: An Extreme Change In Risk Tolerance

February Daily Estimated MTD Returns



Markets: March Update



Markets were down ~-26% at their low during March, had a ~+17% rebound in 3 days, and ultimately ended the month ~-14%

Large negative factor moves in value and size stood out and large capitalization technology/momentum leadership continued

Indiscriminate selling most likely created opportunities for active management in stock selection

- Deleveraging in the hedge fund industry temporarily created selling of attractive stocks and buying of unattractive stocks
- Low Volatility stocks historically do better after investors sort out fundamentals
- Managers are encouraged about compelling forward-looking, stock specific opportunities

Forward return estimates for general market beta can vary widely depending on different earnings scenarios

Exposures: Portfolio Positioning

Effective Date : 2/29/20

\$30.8 Billion
37.7% of Plan Assets

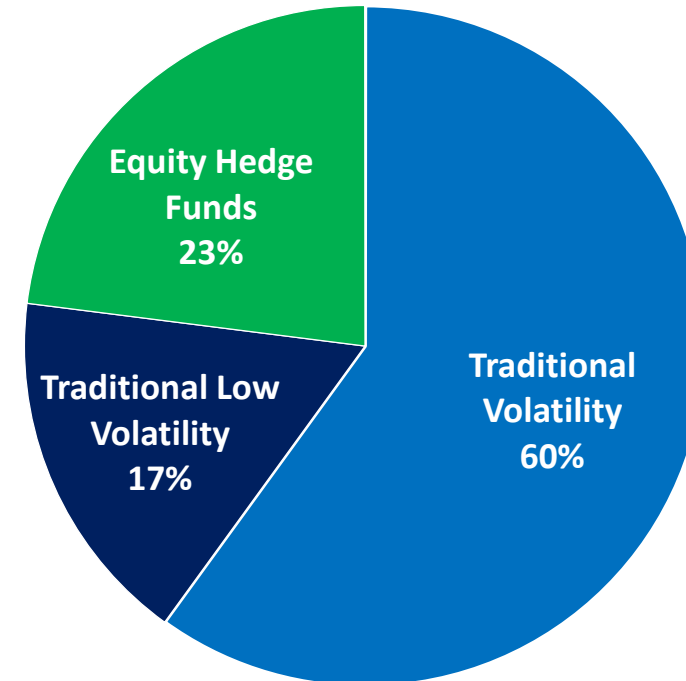
52% Traditional Domestic (-3.7% vs. bmk)
35% Traditional Non-US Developed (+2.9% vs. bmk)
13% Traditional Emerging Markets (+0.9% vs. bmk)

100% Active
0% Passive

40% Internal
60% External

60% Traditional Volatility
17% Traditional Low Volatility
23% Equity Hedge Funds

10.85% Forecasted Portfolio Risk (Barra)
11.40% Forecasted Benchmark Risk (Barra)
0.93% Forecasted Active Risk (Barra)



29 External Mandates (14 Traditional & 15 HFs)
22 External Managers (8 Traditional & 14 HFs)

Exposures: Portfolio Positioning

Traditional Portfolio Characteristics 2/29/20

Portfolio Characteristics	Program	Benchmark	
Dividend Yield	2.9%	2.6%	●
Price to Book	1.8	2.1	●
Price to Earnings (F12)	13.0	14.9	●
Price to Earnings (T12)	15.4	18.5	●
Return on Equity	11.9%	10.9%	●
Debt to Assets	21.3%	23.0%	●
Sales Growth	3.2%	2.8%	●
Profit Margin	7.5%	7.6%	●

Great Value, Better Quality, and
Attractive Growth Profiles

Results:

As of 2/29/20



	10 Year	5 Year	3 Year	1 Year
Total Public Equity	8.46	5.04	5.58	1.66
Strategic Benchmark ¹	8.17	5.29	6.32	2.61
Excess Return	0.29	-0.24	-0.73	-0.95

	10 Year	5 Year	3 Year
Beta vs. Strategic Benchmark*	0.99	0.99	0.99
Beta vs. Respective Beta 1 Market Cap Benchmarks*	0.91	0.88	0.91
Active Risk vs. Strategic Benchmark**	0.83	0.84	0.80
Information Ratio vs. Strategic Benchmark***	0.35	-0.29	-0.91

VRS Public Equity has outperformed in eight of the last ten calendar years, underperforming in only 2018 and 2019

*Measure of volatility, or systematic risk, of a portfolio in comparison to a benchmark

**Otherwise known as tracking error, this is the standard deviation of returns relative to a benchmark

*** $(\text{Portfolio Returns} - \text{Benchmark Returns}) / \text{Active Risk}$

Please see endnotes on page 49

Results:

As of 2/29/20



	1 Year
Total Public Equity	1.66
Strategic Benchmark ¹	2.61
Excess Return	-0.95

Largest One Year Absolute Return Contributors:

Positive: U.S. program was up 5.3% with a 30% weight
Negative: Non-U.S. program down -2.7% at 24% weight

Largest One Year Relative Return Contributors:

Positive: Hedge Fund strategies outperformed by 5.8%
Negative: Traditional strategies including Low Vol Strategies
Negative: Value exposure

Please see endnotes on page 49

Results:

As of 2/29/20

	10 Year	5 Year	3 Year	1 Year	MV (\$MM)
Total Public Equity	8.46	5.04	5.58	1.66	30,761
Strategic Benchmark ¹	8.17	5.29	6.32	2.61	
Excess Return	0.29	-0.25	-0.74	-0.95	

	10 Year	5 Year	3 Year	1 Year	
U.S. Program	12.56	8.14	8.89	5.27	9,165
U.S. Benchmark ²	12.39	8.65	9.11	6.34	
Excess Return	0.17	-0.51	-0.22	-1.07	
Non-U.S. Developed Program	7.10	3.79	3.62	-1.64	5,385
Non-U.S. Developed Benchmark ³	6.53	3.71	4.98	1.37	
Excess Return	0.57	0.08	-1.36	-3.01	
Emerging Market Program	2.96	1.90	1.78	-5.66	2,013
Emerging Market Benchmark ⁴	3.10	2.47	4.33	-2.36	
Excess Return	-0.14	-0.57	-2.55	-3.30	
Global Program	9.17	6.06	6.41	1.05	7,238
Global Benchmark ⁵	8.95	6.43	7.69	4.86	
Excess Return	0.22	-0.37	-1.28	-3.81	
Equity Hedge Fund Program	6.08	1.59	2.96	2.47	6,958
Equity Hedge Fund Benchmark ⁶	4.31	1.18	2.50	-2.84	
Excess Return	1.77	0.41	0.46	5.31	

Please see endnotes on page 49

Managers: Top 5



Name	Mandates	# of Mandates	% of Program
VRS Internal Equity	U.S., Non-U.S., Emerging	6	40%
LSV	Global, Non-U.S. Small, U.S. Small	3	9%
Arrowstreet	Global	1	6%
Nordea	Global, Emerging	2	6%
Baillie Gifford	Global, Emerging	2	5%
Total			66%

Managers: Hires & Terminations – 1 Year



Action	Effective Date	Commitment/ Current Value	Funding/Defunding Period	Description
Terminated	2/28/2019	\$413 Million	Immediate	TimesSquare Capital Management U.S. small cap growth manager
Hired	4/1/2019	\$350 Million	Immediate	Jackson Square Partners, LLC U.S. small cap growth manager
Terminated	7/19/2019	\$275 Million	Immediate	GMO Emerging Domestic Opportunities Emerging market equity manager
Hired	8/1/2019	\$275 Million	Immediate	Baillie Gifford Emerging Markets All Cap Emerging market equity manager

Managers: Women & Minority (WAM)

Women & Minority Owned Management Firms Currently In The Lineup

- Ariel managing VRS assets since 2014
African-American, Asian-American & women-owned global equity manager
- Kylin managing VRS assets since 2014
Asian-American owned hedge fund
- Advent managing VRS assets since 2011, Public Equity assets since 2020
African-American owned convertible manager

Continue To Meet With New Prospects & Consider New Investments

- 85 meetings with minority managers or consultants in last 5 years
- 173 meetings since we started tracking this in late 2009

Looking Forward: Remain Opportunistic



Opportunistic Manager Selection

Monitor Tilt Opportunities

Continue To Work Closely With Internal Equity & Portfolio Solutions Group

Continue Women & Minority Manager Outreach

Appendix



Existing Portfolio

- Qualitative: long-term relationships, frequent communication, monitor organizations & personnel
- Quantitative: monitor exposures & performance & risk, risk budget drives allocation, identify new strategic & tactical tilts

Assess Opportunity

- Qualitative: identify attractive investments, identify talented managers, utilize network of contacts
- Quantitative: multiple data sources/screen universe, identify potential manager, evaluate performance & risk of prospects

Manager Due Diligence

- Qualitative: face to face manager meetings, review firm strategy & process, detailed portfolio reviews, reference checks
- Quantitative: due diligence of existing managers, attribution, verify performance, assess risk

Portfolio Construction & Risk Management

- Qualitative: bottom-up portfolio construction, look for organizational “cracks” & process changes
- Quantitative: review targeted policy allocation & portfolio tilts, determine benchmark & manager allocations, perform risk analysis, monitor exposures

¹Effective February 2020, this is the MSCI ACWI IMI (net VRS tax rates) index; prior periods included several other representative benchmarks.

²Effective March 2017, this is a weighted average of MSCI U.S. Standard and MSCI U.S. Small Cap indices; prior periods are other representative benchmarks

³Effective February 2020, this is a weighted average of MSCI World ex U.S. Standard (net VRS tax rates) and MSCI World ex U.S. Small Cap (net of VRS tax rates) indices; prior periods are other representative benchmarks

⁴Effective April 2009, this is the MSCI Emerging IMI (net of VRS tax rates); prior periods are other representative benchmarks

⁵Effective February 2020, this is the MSCI ACWI Standard (net of VRS tax rates) index; prior periods are other representative benchmarks

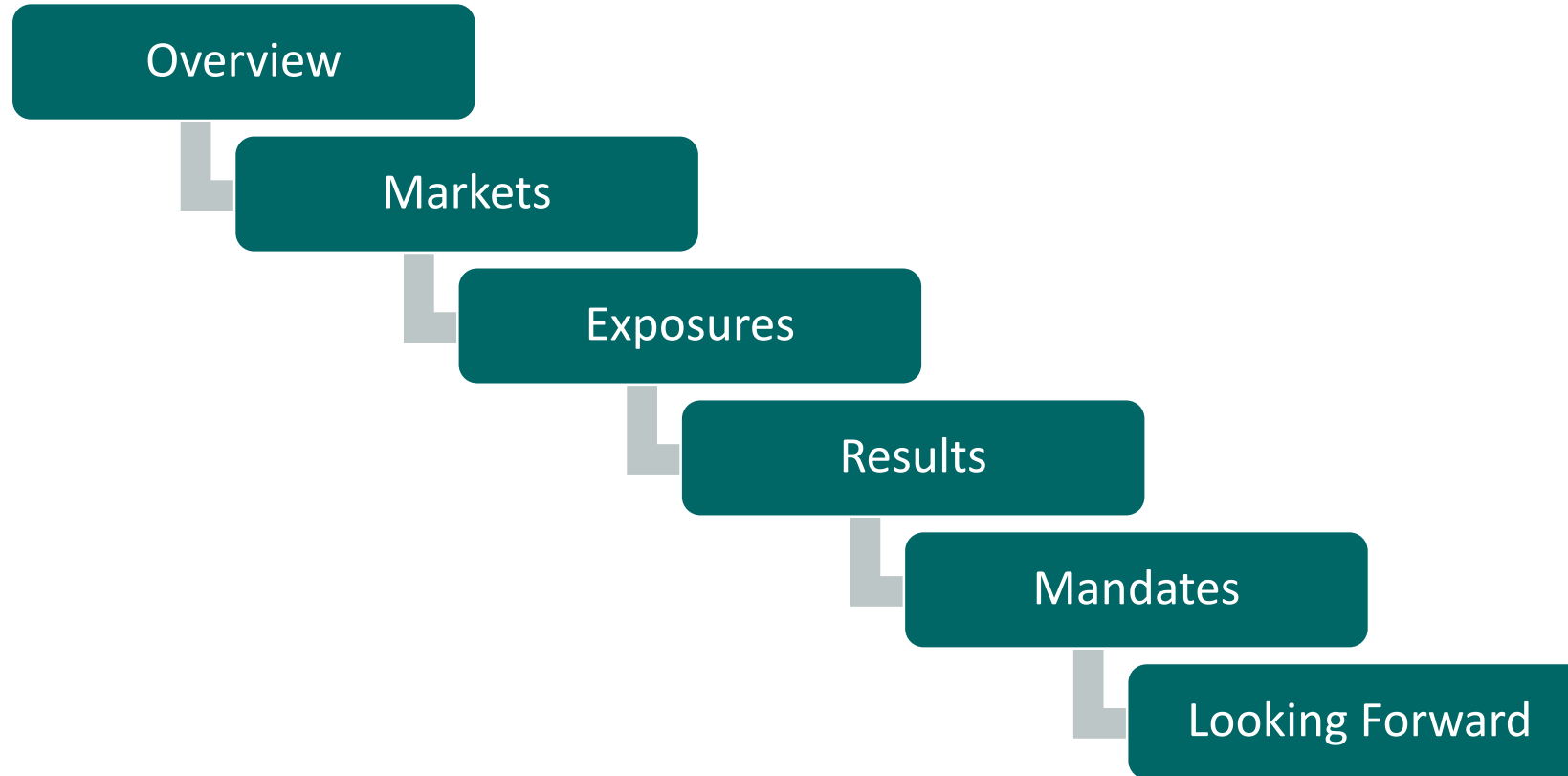
⁶Effective February 2020, this is the MSCI ACWI IMI (net of VRS tax rates) index; prior periods are other representative benchmarks

Internal Equity Management

Dan Schlusser, Program Director



Agenda: Internal Equity Management Annual Review Topics

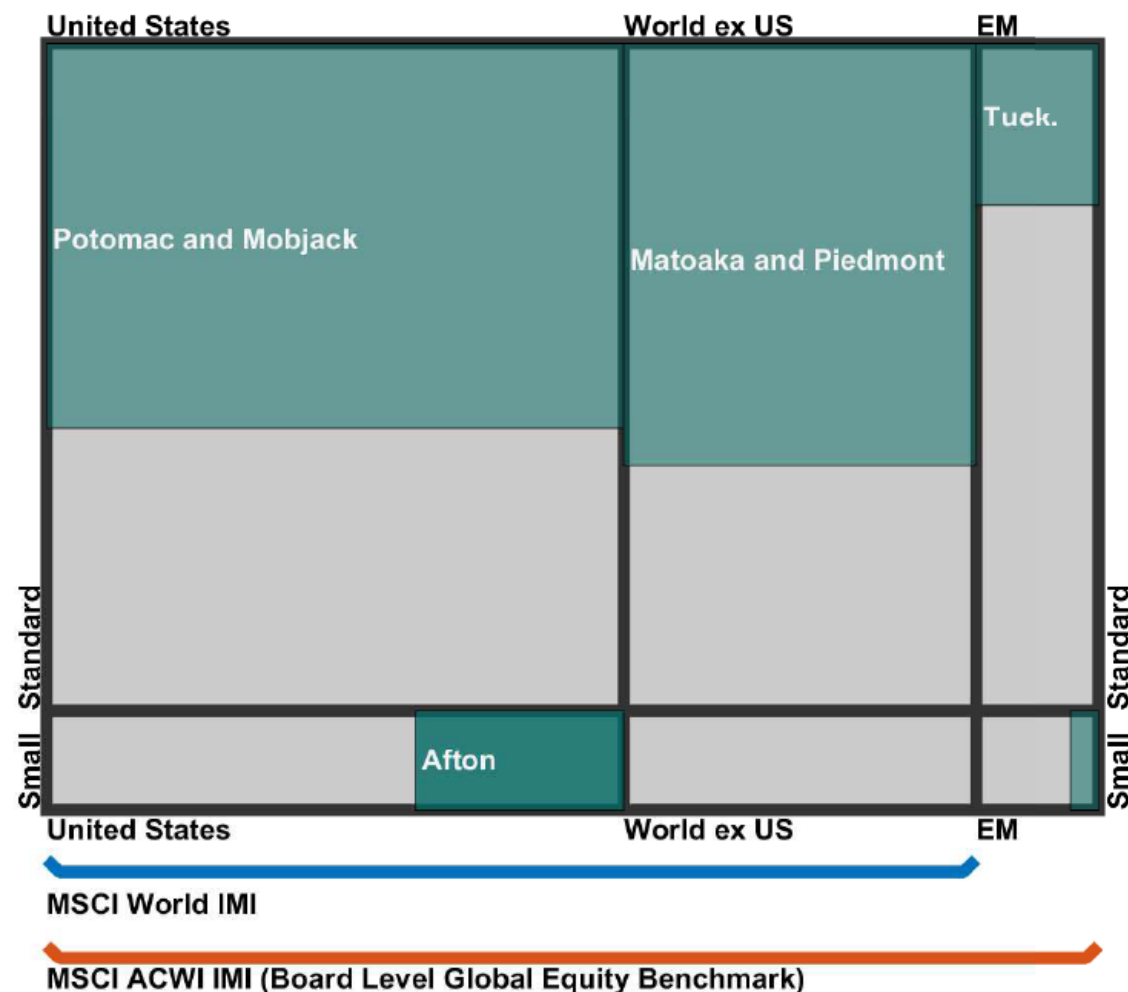


Overview: Team Members



Professional	Position	Highest Degree	Professional Certifications	Investment Experience	VRS Tenure
Dan Schlussler	Program Director, Non-U.S. Dev Low Vol	MBA	CFA	24	7
Joe Kennebeck	Head Trader	BA		27	13
Aaron Lazar	Rebalance, Currency Hedge	MA	Passed CFA Level 1	6	6
Vu Le	U.S. Small Cap	PhD	CFA	9	8
Alex Muniz	U.S. Low Volatility	MA	CFA	19	19
Garret Rhodes	Rebalance, Currency Hedge	MS	Passed CFA Level 3	1	1
Larry Tentor	Non-U.S. Large Cap, Passive	PhD	FRM	18	12
Weldon Wirick	REITs, Currency Hedge	MA	CFA	18	14
Matthew Lacy	U.S. Large Cap	MA	CFA	21	21
Chung Ma	Emerging Markets	MA	CFA	24	6
Additional Resources	Investment Operations Department, Portfolio Solutions Group & Investment Decision Support				

Overview: Strategy Allocation as of 2/28/20



- Size of outer rectangle represents Traditional Equity program benchmark.
- Six bold rectangles represent market segments, by county groupings & market capitalization.
- Green rectangles represent asset sized pieces managed by Internal Equity.
- White text are internal portfolio names.

Overview: Philosophy



Provide Cost Effective Access To The Equity Risk Premium

Provide Risk-controlled Value Added

Provide Insights Into The Capital Markets

Complement The Total Public Equity Program

Internal Equity Mgmt.

Philosophy – Risk Controlled Relative Value

- Markets are relatively efficient
- Behavioral biases create exploitable opportunities
- Systematic strategies are effective at capitalizing on these opportunities

Stock Selection

- Valuation
- Quality
- Market Sentiment

Risk Management

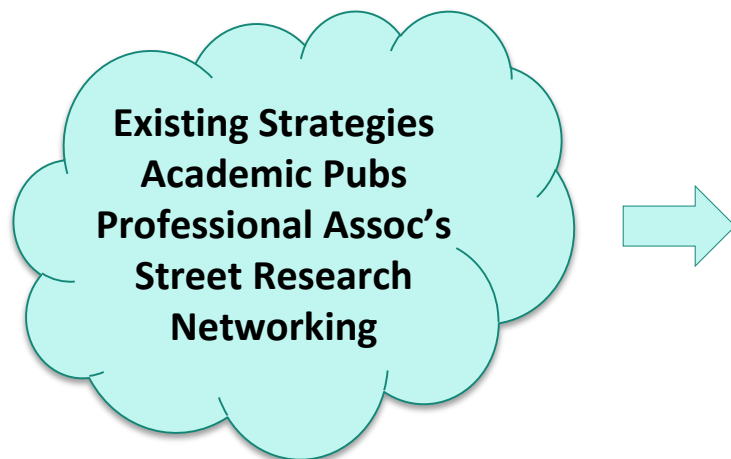
- Statistical Risk
- Fundamental Risk
- Expert Assessment

Portfolio Management

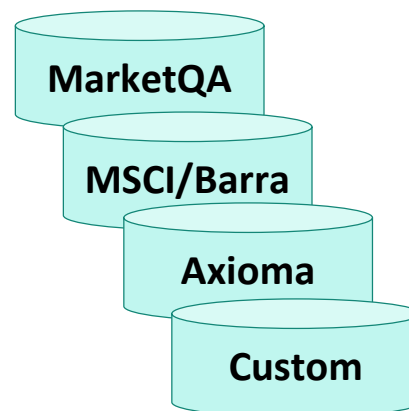
- Information Management
- Rebalancing
- Trading & Operations

Overview: Research Process

Investment Ideas



Data Collection



Proprietary Research



Overview: Factor Selection & Alpha Score

Valuation

Discounted Cash Flow
Relative Valuations



Quality

Prudent Accounting
Return on Equity



Market Sentiment

Momentum
Analysts' Revisions



Composite Score

- DCF models provide robust estimates of intrinsic value
- RV models compare stocks within cohorts using accounting metrics
- Valuation models identify stocks trading at a discount or premium

- Cash based earnings are preferred to accrual based earnings
- High & stable ROEs help to avoid value traps
- Quality captures accounting strength & management efficiency

- Stock price movements show persistence in the intermediate term
- Analysts revisions have a predictable impact on stock prices
- Market sentiment indicates potential investment opportunities

Composite score identifies stocks that are trading at a discount, have superior management, & positive market recognition

Overview: Portfolio & Risk Management

Quantitative

Statistical Risk

- Fundamental Multifactor Risk Models
- PCA Risk Models

Factor Constraints

- Relative or Total Risk
- Return & Risk Factors
- Industries, Sectors, Countries, Regions, etc.

Qualitative

Fundamental & Non-Modeled Risks

- Forensic Accounting, Refinancing Risk, etc.
- Individual Stock Modeling Tools

Expert Assessment

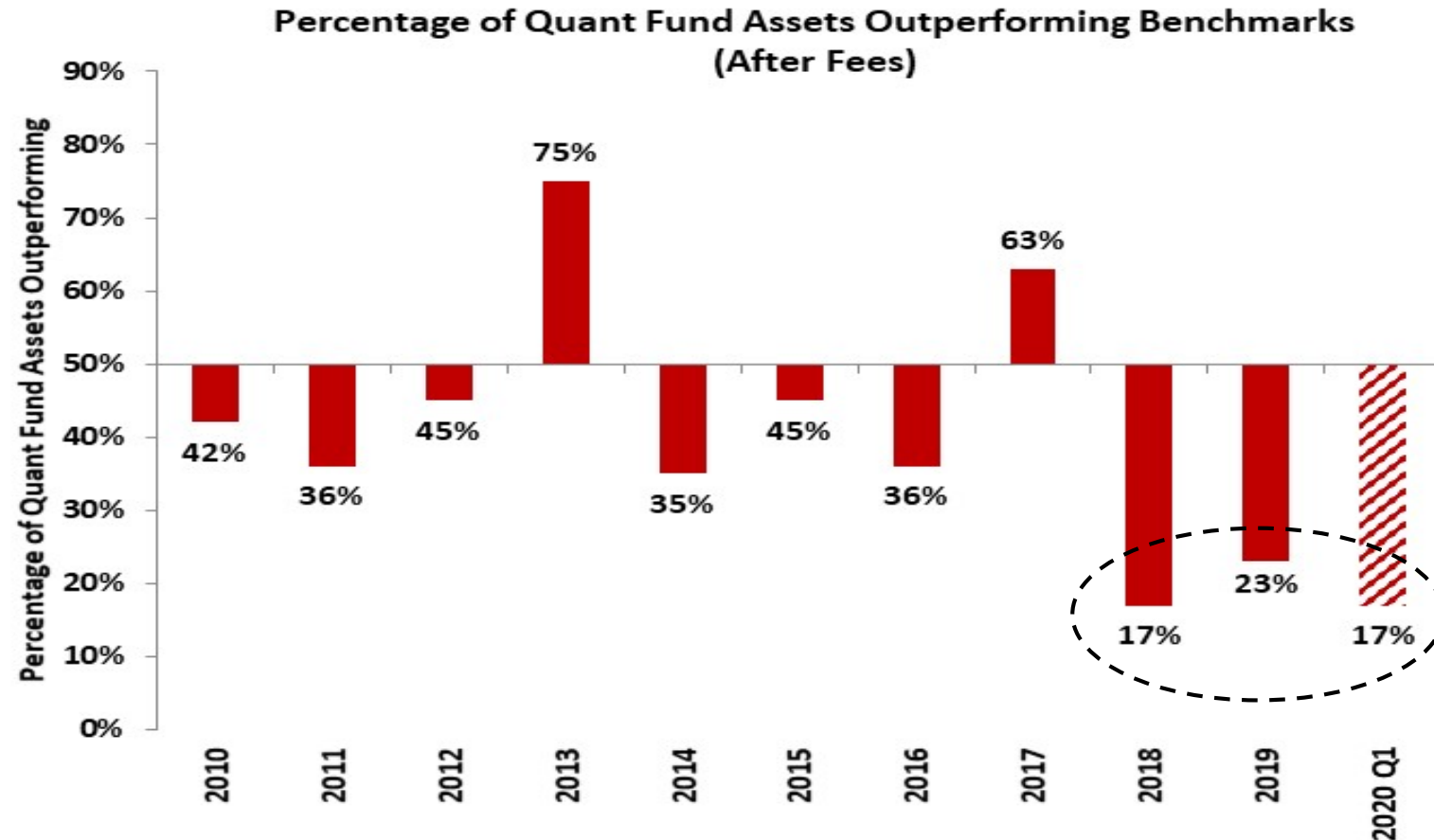
- Continuous Monitoring
- Thematic Trend Analysis
- Proprietary Research

Markets: Headwinds We've Faced



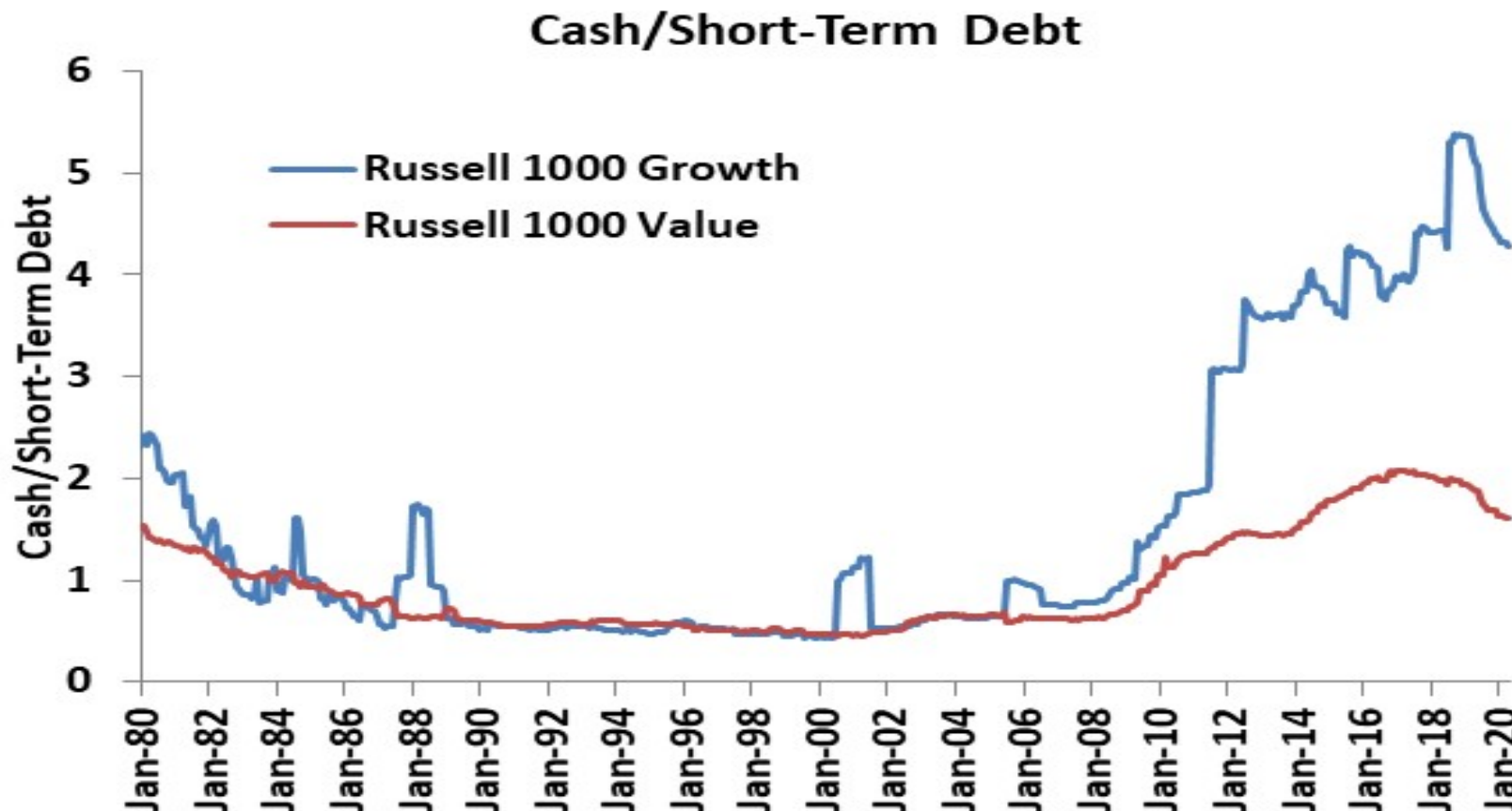
Markets:

Quant Strategies Have Under-Performed Recently



Source: Nomura-Institut, Joseph Mezrich

Markets: Value Companies Have Taken On More Short-Term Debt...



Source: Nomura-Institut, Joseph Mezrich

Markets: ...and Have Become More Risky...

Value Intrinsically Risky

Figure 53: Volatility of Value Quintiles (Relative to Market)

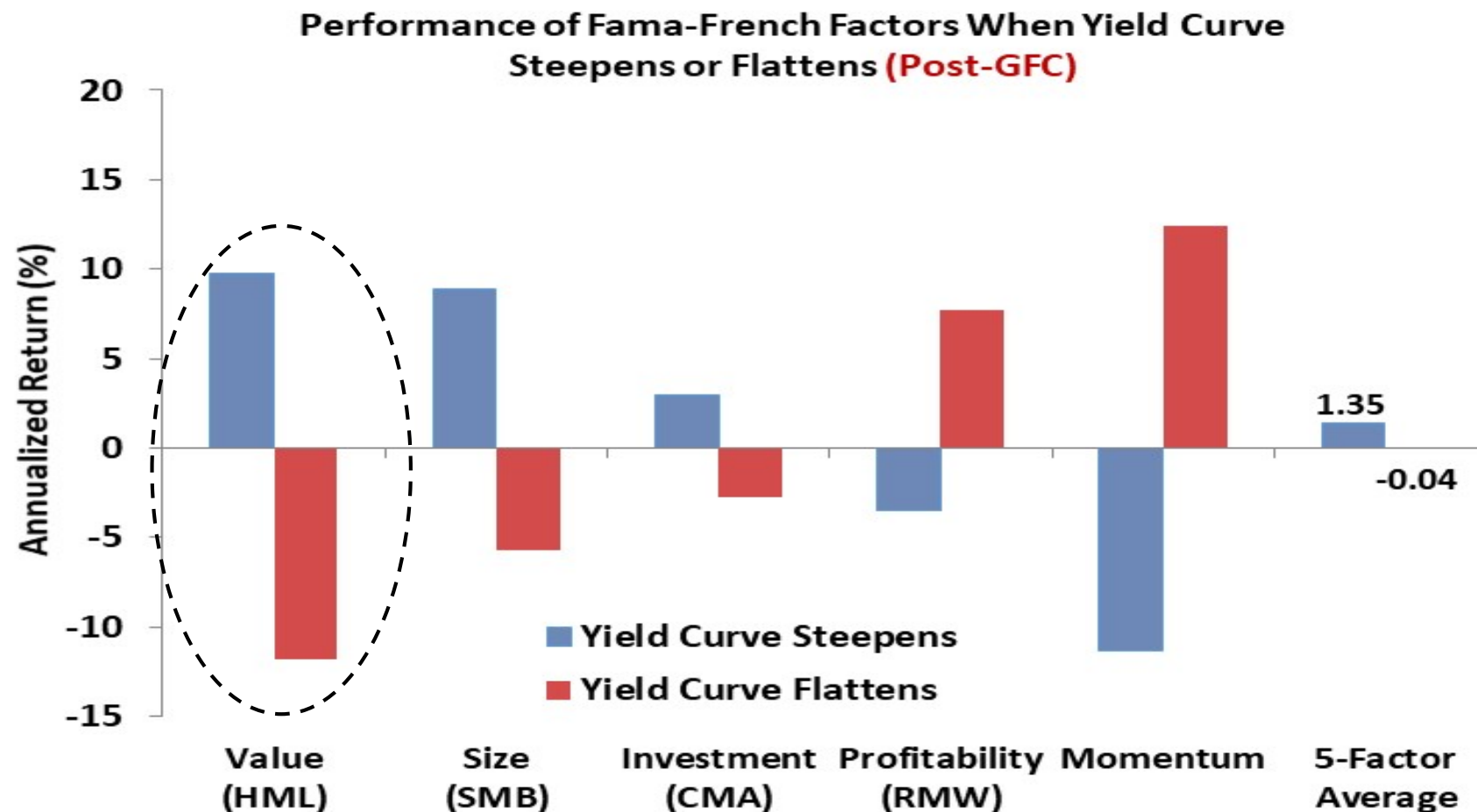
Cheap stocks have become increasingly Volatile



Source: J.P. Morgan US Equity Strategy and Quantitative Research

Markets:

...Leading to Heightened Sensitivity to Yield Curve

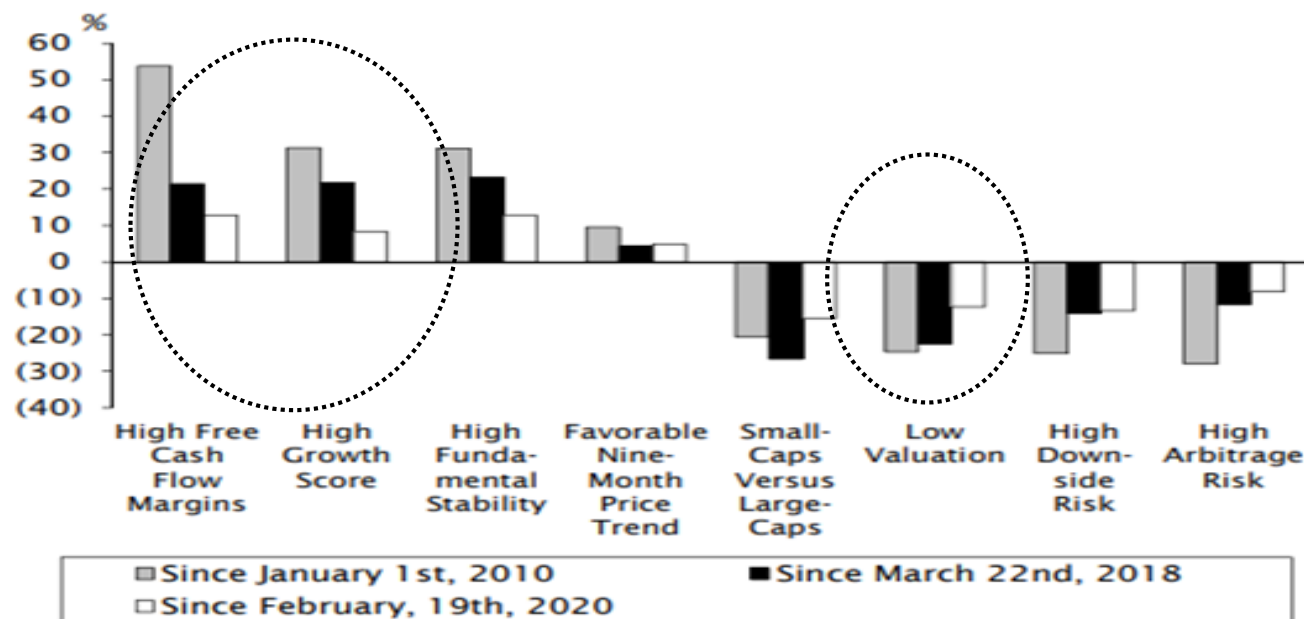


Source: Nomura-Institut, Joseph Mezrich

Markets:

High Demand for Growth in Low Growth Environment

**Exhibit 8: Large-Capitalization Stocks
Relative Returns to Select Factors¹
Daily Data Compounded to Various Periods
2010 Through March 20, 2020**



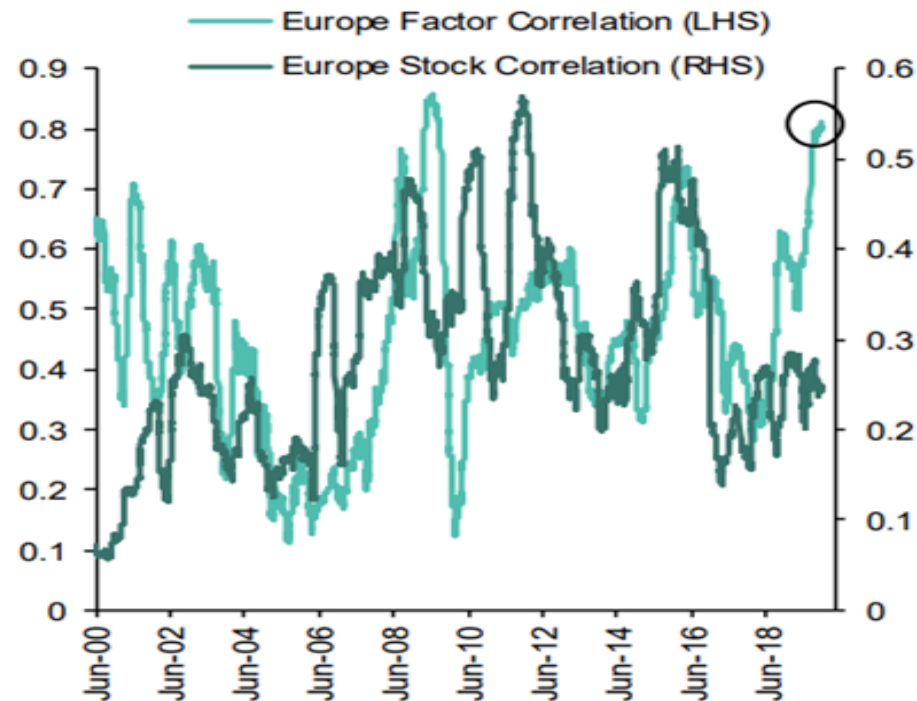
Source: Empirical Research Partners Analysis.

¹ Equally-weighted data, unannualized. High and low is based on the highest and lowest quintiles, respectively.

Markets:

Low Interest Rates Driving High Factor Correlations...

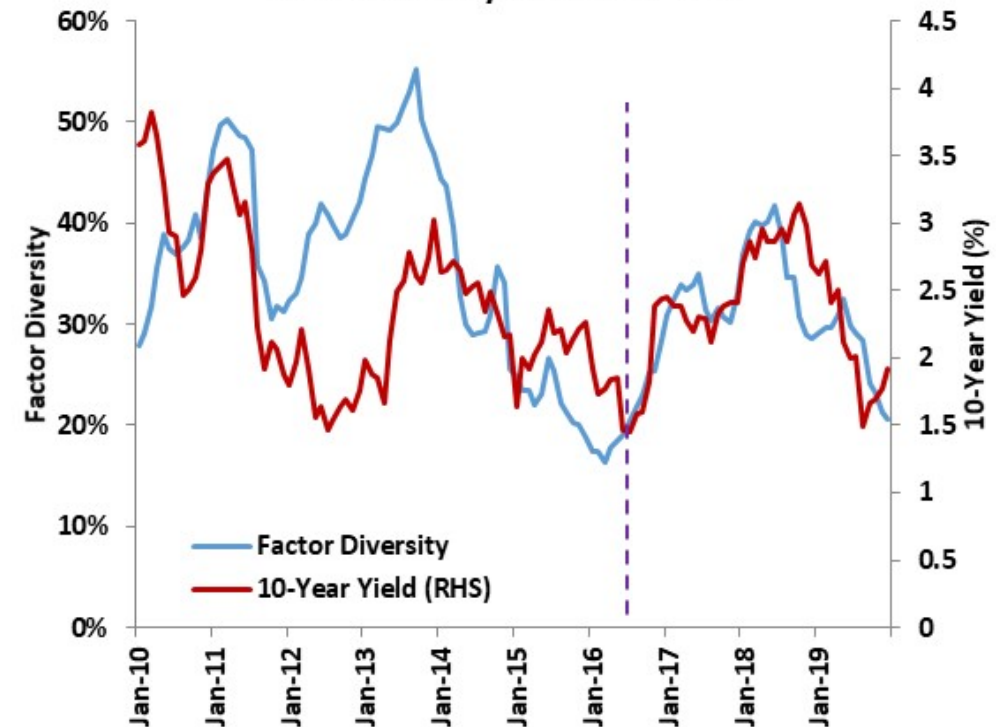
EXHIBIT 6: Europe - Factor and Stock Correlation



Source: MSCI, Factset, Bernstein Analysis

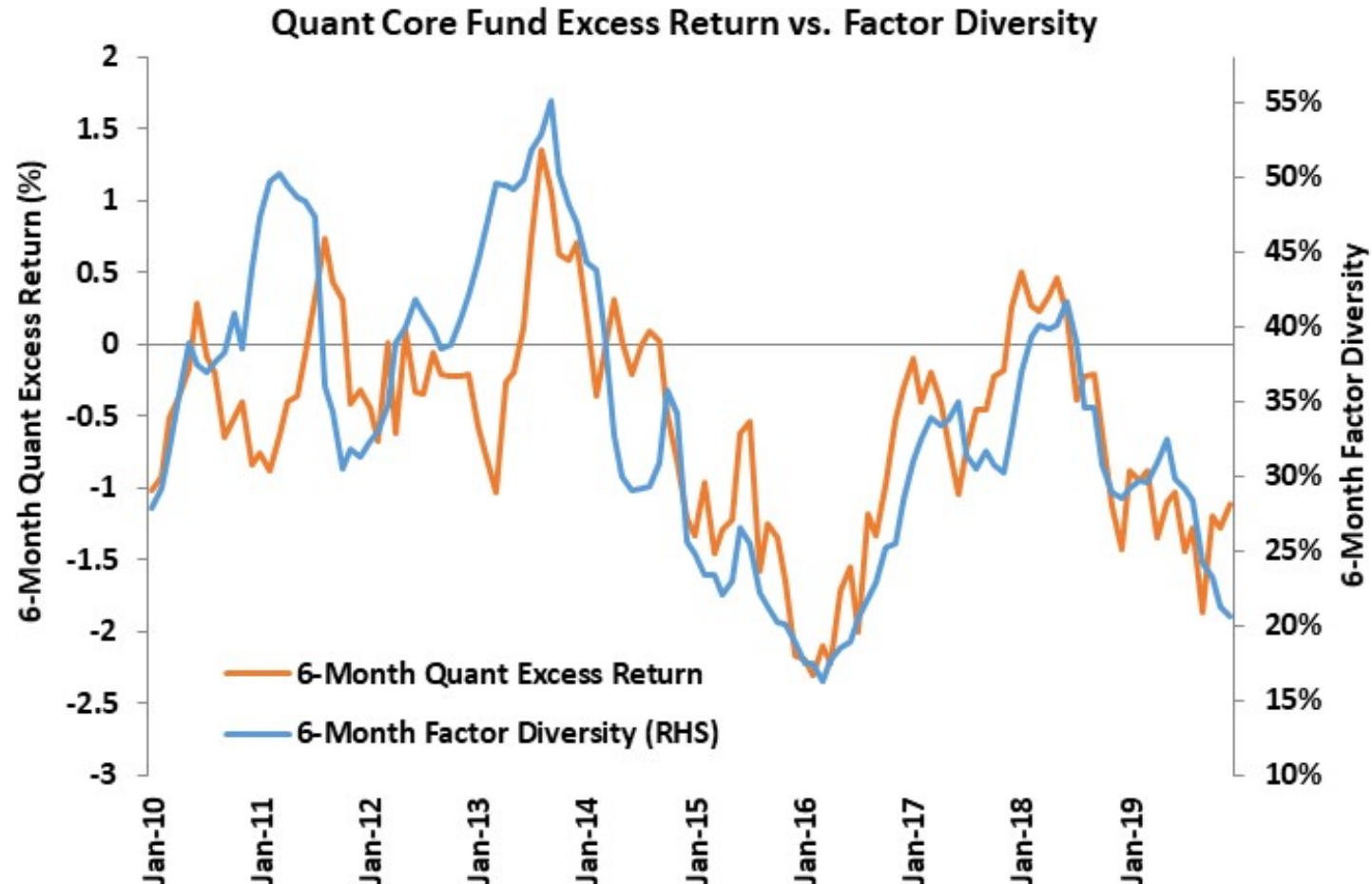
The factor correlations are based on the average absolute pairwise correlations of daily signed long-short factor returns for Europe composite value, Europe composite quality, Europe long term growth and Europe price momentum. The correlations are calculated over a rolling 6-month window.

Factor Diversity vs. 10-Year Yield



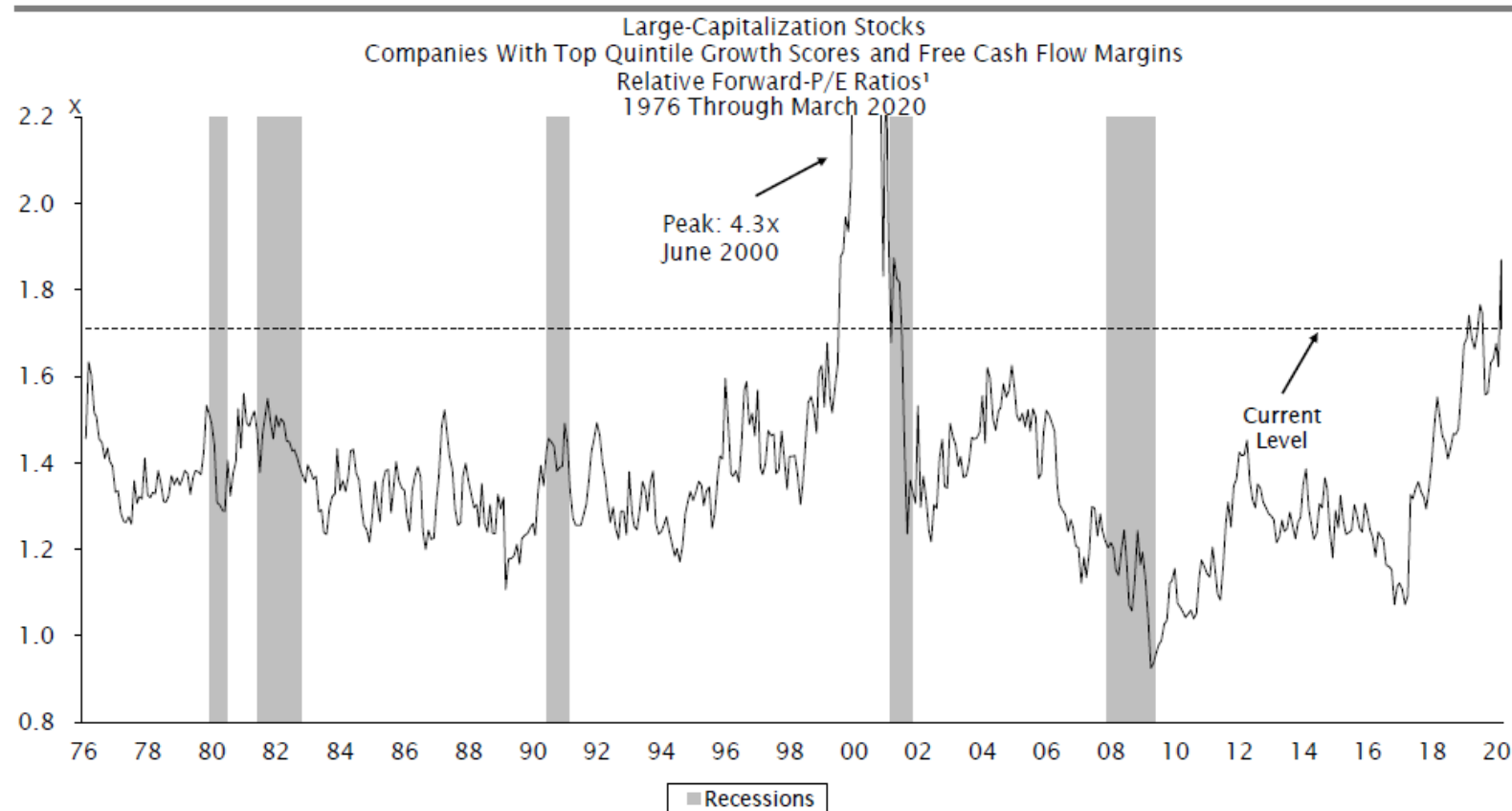
Source: Nomura-Institut, Joseph Mezrich

Markets: ...Leading to a Challenging Environment



Source: Nomura-Institut, Joseph Mezrich

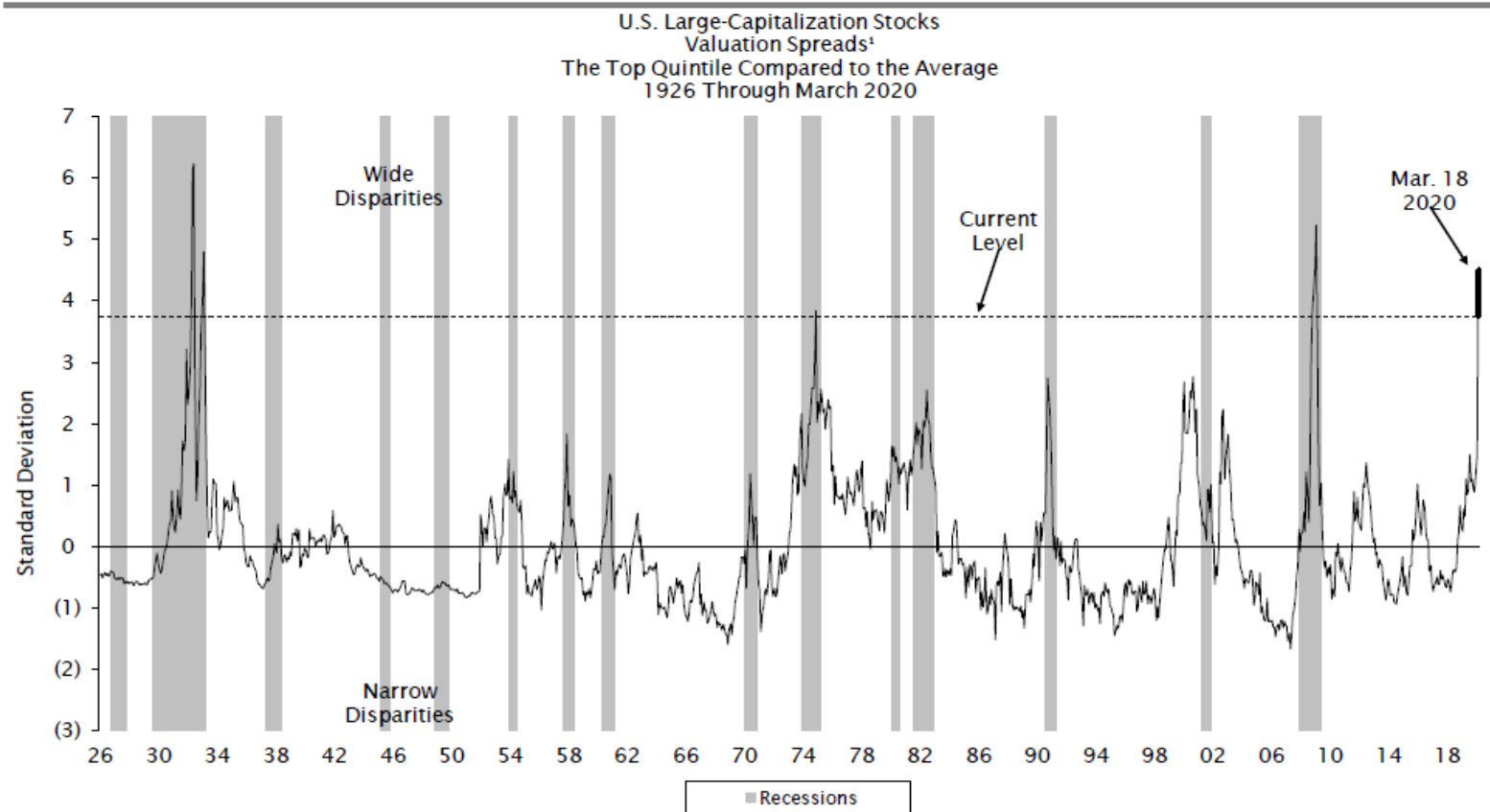
Markets: Growth Stocks Are Expensive...



Source: National Bureau of Economic Research, Empirical Research Partners Analysis.

¹ Equally-weighted data.

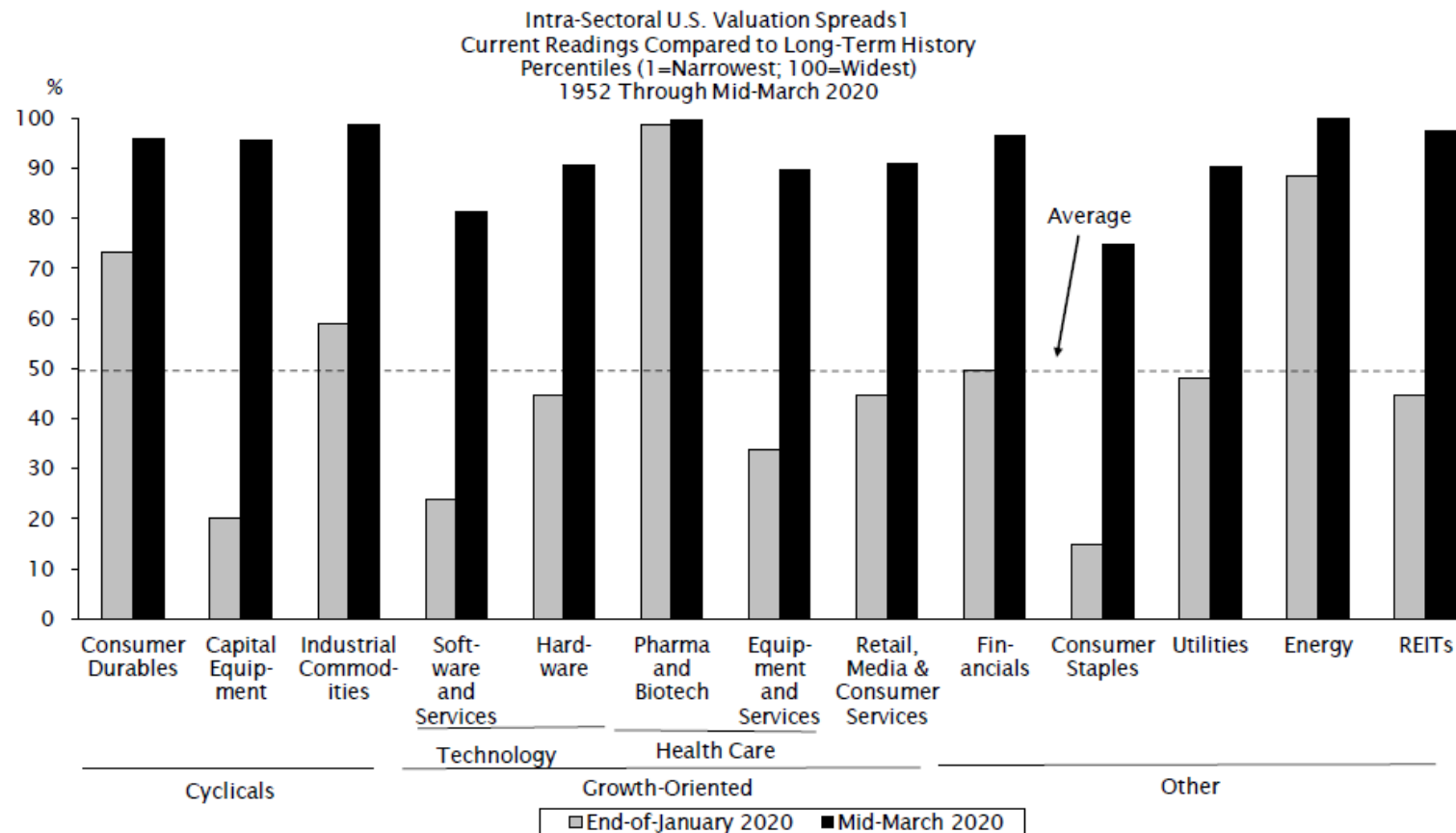
Markets: ...and Value Spreads Are Wide...



Source: National Bureau of Economic Research, Empirical Research Partners Analysis.

¹Prior to 1952, the spread is measured using the price-to-book data of the largest 1,500 stocks.

Markets: ...with Broad-Based Opportunity



Source: Empirical Research Partners Analysis.

¹Based on an analysis of a 1,500 stock universe. Framework varies across sectors depending on what's efficacious.

Exposures: Risk & Positions

Risk Summary*	Strategy	Mkt Val (\$MM)**	Weight	Tracking	CF Risk	Specific	Risk Attrib	% of TE
Program	Composite	12,962	100.0	0.59	0.45	0.55	0.59	100.0
Potomac	US Large Cap	4,693	36.2	0.62	0.26	0.74	0.11	19.0
Afton	US Small Cap	603	4.7	0.89	0.24	0.76	0.01	1.1
Monroe	US REIT	608	4.7	0.62	0.10	0.90	0.00	0.1
Mobjack	US Low Vol	2,226	17.2	1.67	0.23	0.77	0.14	23.5
Matoaka	Non-US Dev. Large Cap	2,382	18.4	1.14	0.64	0.36	0.13	22.8
Tuckahoe	Emerging Markets	602	4.6	1.19	0.45	0.55	0.02	2.6
Piedmont	Non-US Dev. Low Vol	1,847	14.2	1.94	0.66	0.34	0.18	30.8

Top 10 Industry**	Act Wgt
Utilities	1.62
Pharmaceuticals, Biotechnology	1.42
Software & Services	0.92
Telecommunication Services	0.73
Real Estate	0.39
Consumer Services	-0.63
Materials	-0.68
Insurance	-0.69
Commercial & Professional Serv	-0.72
Health Care Equipment/Services	-0.75

Top 10 Country**	Act Wgt
AUSTRALIA	0.73
CANADA	0.33
SINGAPORE	0.31
SPAIN	0.29
ISRAEL	0.20
BRITAIN	-0.34
GERMANY	-0.40
FRANCE	-0.43
HONG KONG	-0.49
SWITZERLAND	-0.78

Sectors**	Act Wgt
Utilities	1.62
Health Care	0.67
Information Technology	0.52
Real Estate	0.39
Communication Services	0.11
Energy	0.10
Consumer Staples	-0.45
Consumer Discretionary	-0.65
Materials	-0.68
Financials	-0.75
Industrials	-0.87

Factor*	Act Wgt
EARNYILD	0.18
DIVYILD	0.12
BTOP	0.07
SIZENL	0.00
MOMENTUM	0.03
LIQUIDTY	0.04
RESVOL	0.00
BETA	0.04
LEVERAGE	-0.05
GROWTH	-0.02
SIZE	-0.02

*Data as of 02/07/2020; **Data as of 02/29/2020

Internal Equity Mgmt.

Results:

As of 2/29/20



	IEM Active				IEM Low Volatility				IEM Enhanced Index			
	1 Yr	3 Yr	5 Yr	Incep	1 Yr	3 Yr	5 Yr	Incep	1 Yr	3 Yr	5 Yr	Incep
Total Active Internal Equity	2.67	6.65	6.35	6.56	3.41	6.12	6.46	12.06	2.32	6.71	6.21	6.34
IEM Benchmark	4.92	7.75	6.91	5.96	5.82	8.47	7.27	9.64	4.52	7.42	6.69	6.11
Excess Returns	-2.25	-1.10	-0.56	0.60	-2.42	-2.35	-0.81	2.42	-2.20	-0.70	-0.48	0.23
Realized Tracking Error	0.80	0.75	0.85	1.00	1.66	1.50	1.74	2.84	0.61	0.67	0.67	0.75
Realized Information Ratio	-2.81	-1.47	-0.65	0.59	-1.45	-1.57	-0.47	0.85	-3.59	-1.05	-0.71	0.31

Results:

As of 2/29/20

Strategy	Performance Factor(s)
Potomac	U.S. Enhanced Index: Largest Strategy By Assets - Lost 2.4% vs the benchmark - Value exposure drove over half of the under-performance, with stock specific losses in the technology sector
Matoaka	Non U.S. Developed Enhanced Index - Underperformed by 3.2% - Similar to Potomac, value exposure was the main driver of under-performance. Stock selection within the industrial sector was also a meaningful detractor.
Low Volatility	U.S. and Non-US Low Volatility Strategies - Low Vol indexes out-performed the broad market benchmarks slightly for the trailing 1-year period - Both IEM Low Volatility strategies underperformed their blended benchmarks - As with other strategies our exposure to value was the major driver of under-performance, detracting over 140 bps for our non-US portfolio - Stock selection within industrials and consumer staples was also weak
Monroe	U.S. REITs Enhanced Index Strategy - Monroe had a good year, out-performing its benchmark by 64 bps - Good stock selection drove performance, with investments in less leveraged positions doing well

Results:

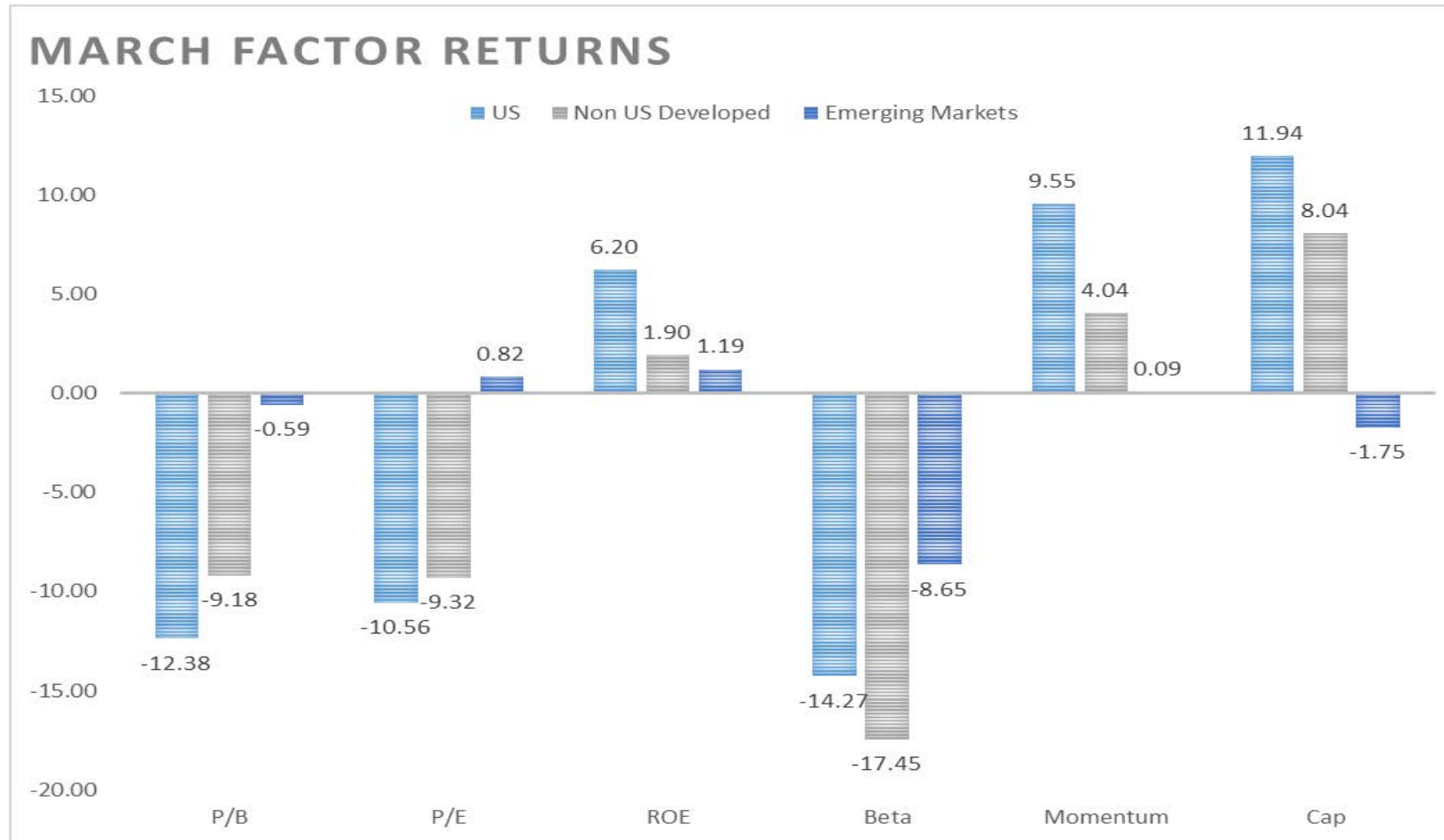
As of 2/29/20



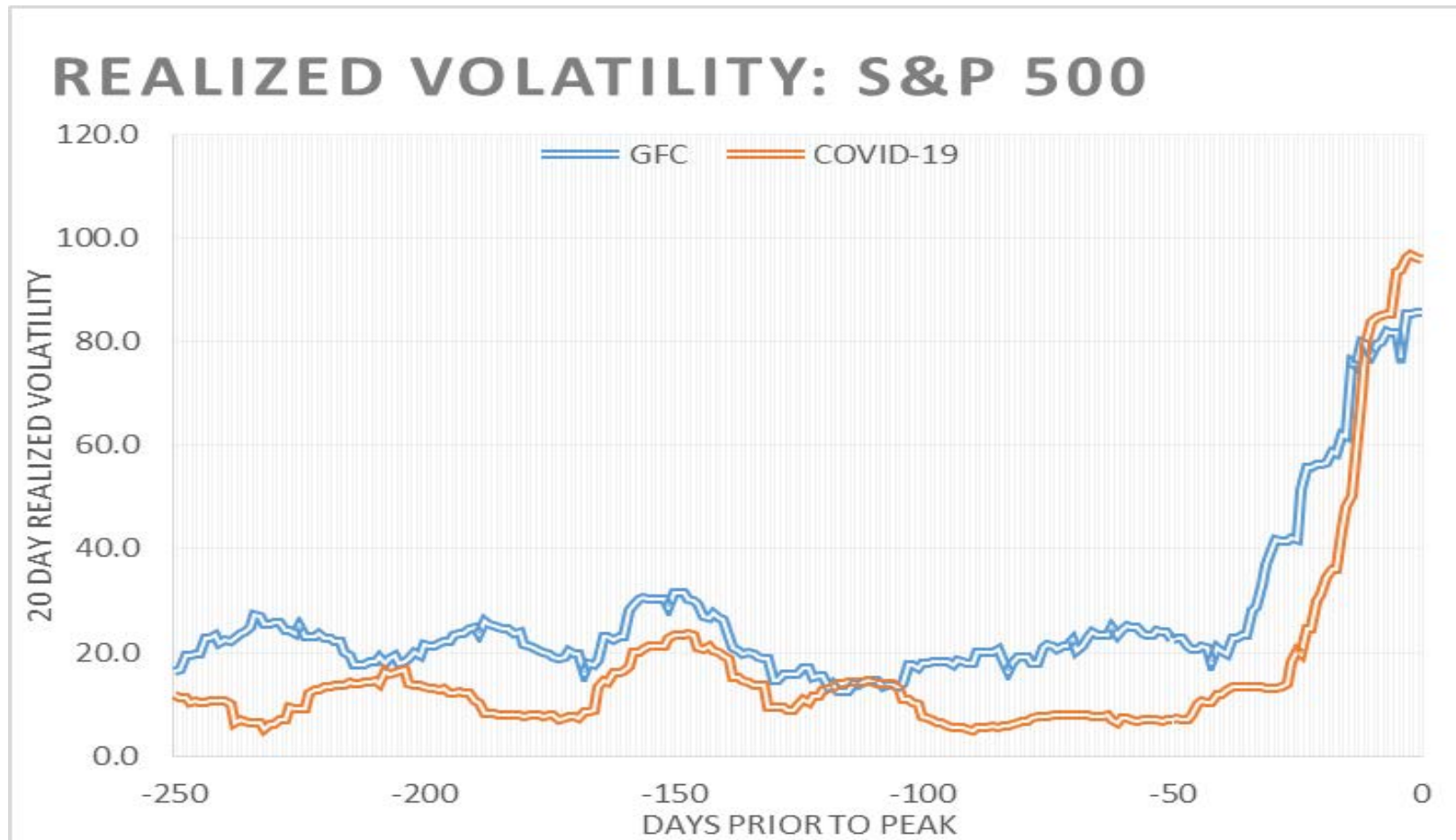
	Inception Date	Market Value (\$MM)	1-Year Return	1-Year Excess	Since Inc. Excess	Since Inc. Tracking
Risk Controlled Strategies		8,888	2.32	-2.20	0.23	0.75
U.S. Large Cap (Potomac)	Apr-01	4,693	5.88	-2.44	0.25	0.91
Non-U.S. Large (Matoaka)	Sep-10	2,382	-1.72	-3.19	0.17	0.99
EM Large Cap (Tuckahoe)	Sep-15	602	-2.46	-0.64	-0.45	1.4
U.S. Small Cap (Afton)	Jun-05	603	-4.11	-0.74	0.22	1.8
U.S. REIT (Monroe)	Dec-05	608	3.53	0.64	1.14	1.14
Less Constrained (Low Vol) Strategies		4,073	3.41	-2.42	2.42	2.84
U.S. Large Cap (Mobjack)	Jun-10	2,226	7.57	-1.60	2.38	3.29
Non-U.S. Large (Piedmont)	Dec-12	1,847	-1.2	-3.33	1.32	2.44
Passive Strategies		74	-6.73	0.01	0.10	0.15
EM Small Cap (Cardinal)	Sep-15	73	-6.76	0.00	0.36	0.28
Other Mandates						
Rebalancing & Liquidity Mgmt	Jul-07	187	n.a.	n.a.	n.a.	n.a.
Currency Hedging	Apr-09	4,207	n.a.	n.a.	n.a.	n.a.

Internal Equity Mgmt.

March Update: Value Under-Performs, Flight to Quality



March Update: Value Under-Performs, Flight to Quality



Looking Forward: Focus On Today's & Long-Term Opportunities



Investment Advisory Committee

April 15, 2020

Asset Allocation Phase-In

IAC Meeting - April 15, 2020



Asset Liability Study Implementation: Asset Class Phase-in Dates (Per 11/19 BoT)



	Allocation			
	Current Policy	7/1/20	7/1/21	New LT Policy
Public Equity	40%	39%	36%	34%
Fixed Income	16%	15%	15%	15%
Credit Strategies	14%	14%	14%	14%
Real Assets	14%	14%	14%	14%
Private Equity	11%	12%	13%	14%
PIP	2%	2%	3%	3%
MAPS	3%	4%	5%	6%

Policy Ranges

- Equity, Credit, Real Assets & Private Equity have a +/- 5% range (unchanged).
- Fixed Income has a 15% floor and +5% upper range (unchanged).
- PIP & MAPS have a **+/- 3% range (suggested increase from +/- 1%)** as we get closer to the target allocation.

Proposed April 2020 Phase-in

Total Fund	Policy Weight	Current Weight	Proposed 4/1/20	Change From Current Policy
Public Equity	40.0%	36.2%	37.0%	-3%
Fixed Income	16.0%	15.7%	16.0%	
Credit Strategies	14.0%	14.4%	14.0%	
Real Assets	14.0%	14.3%	14.0%	
Private Equity	11.0%	13.7%	13.0%	+2%
MAPS	3.0%	3.0%	3.0%	
PIP	2.0%	1.6%	2.0%	
Cash	0.0%	1.0%	1.0%	+1%
	100.0%	99.9%*	100.0%	0.0%

Note:

The market has more or less brought us to the July 2021 phase-in step.

- Equity -3% from current, +1% from **7/21 target**
- Fixed Income unchanged from current, +1% from **7/21 target**
- MAPS/PIP unchanged from current, down 2% and 1%, respectively, from **7/21 target**
- Cash target new

*Does not sum to 100% due to rounding

Proposed Allowable Ranges

Total Fund	Proposed Target Weight	Allowable Range	
Public Equity	37%	-5%	+5%
Fixed Income	16%	-3%	+5%
Credit Strategies	14%	-5%	+5%
Real Assets	14%	-5%	+5%
Private Equity	13%	-5%	+5%
MAPS	3%	-1%	+1%
PIP	2%	-1%	+2%
Cash	1%	-1%	+4%
	100%		

Key Changes In Allowable Ranges Include:

- Fixed Income: -3%; including the cash target, this is effectively a 1% drop from the current 15% floor.
- PIP is reinvesting proceeds, rather than harvesting distributions. As a 'lumpy' asset class, it is prone to unanticipated increases because of the denominator effect; therefore, we propose, a +2% upper range, vs. the old +1% range.
- Frictional cash needs, especially in time of turmoil, necessitates a small constant cash exposure. The +4% range allows us to be defensive, if needed.